

Departmental Briefing

October 2023

TRANSPORTATION AND INFRASTRUCTURE



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1. Department Snapshot

Transportation and Infrastructure

Vision

Connect and protect Manitoba

Mission

To ensure safe, reliable, and sustainable infrastructure and services for Manitoba and its communities

Values

- ✓ Trustworthy
- ✓ Accountable
- ✓ Innovative
- ✓ Committed
- ✓ Caring

Responsibilities

- Construction, maintenance and operation of Manitoba's transportation and water-related infrastructure network
- Transportation and corporate policy, programs and legislation
- Emergency preparedness, emergency response and disaster recovery
- Motor carrier safety and regulation enforcement including carrier permits
- Stewardship of Manitoba's flood management system
- Oversight of the License Suspension Appeal Board and the Medical Review Committee

The minister is responsible for

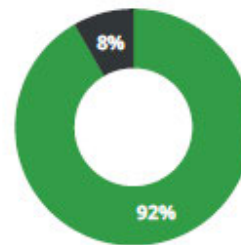
30	ABC appointments
20	Statutes
67,428	Regulatory Requirements

2023/24 Quick Facts

BUDGET	\$550 million	STAFF	1,825 Full Time Equivalents (FTEs)
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Summary Budget

thousands



	Budget	FTEs
Core	\$505,025	1,825
OREs	-	-
Consolidation and Other Adjustments	\$45,419	-
Total	\$550,444	1,825



Transportation and Infrastructure

Operating Budget by Main Appropriation

Part A (thousands)

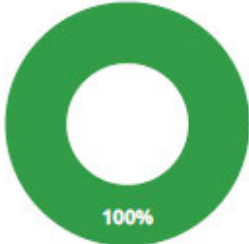


2023/24 Budget

	Corporate Services Division	\$12,207
	Infrastructure Capital Projects	\$6,929
	Transportation Operations	\$163,311
	Engineering and Technical Services	\$36,327
	Emergency Management	\$10,183
	Costs Related to Capital Assets	\$276,068

Capital, Loans and Guarantees

Part B, C, and D (thousands)



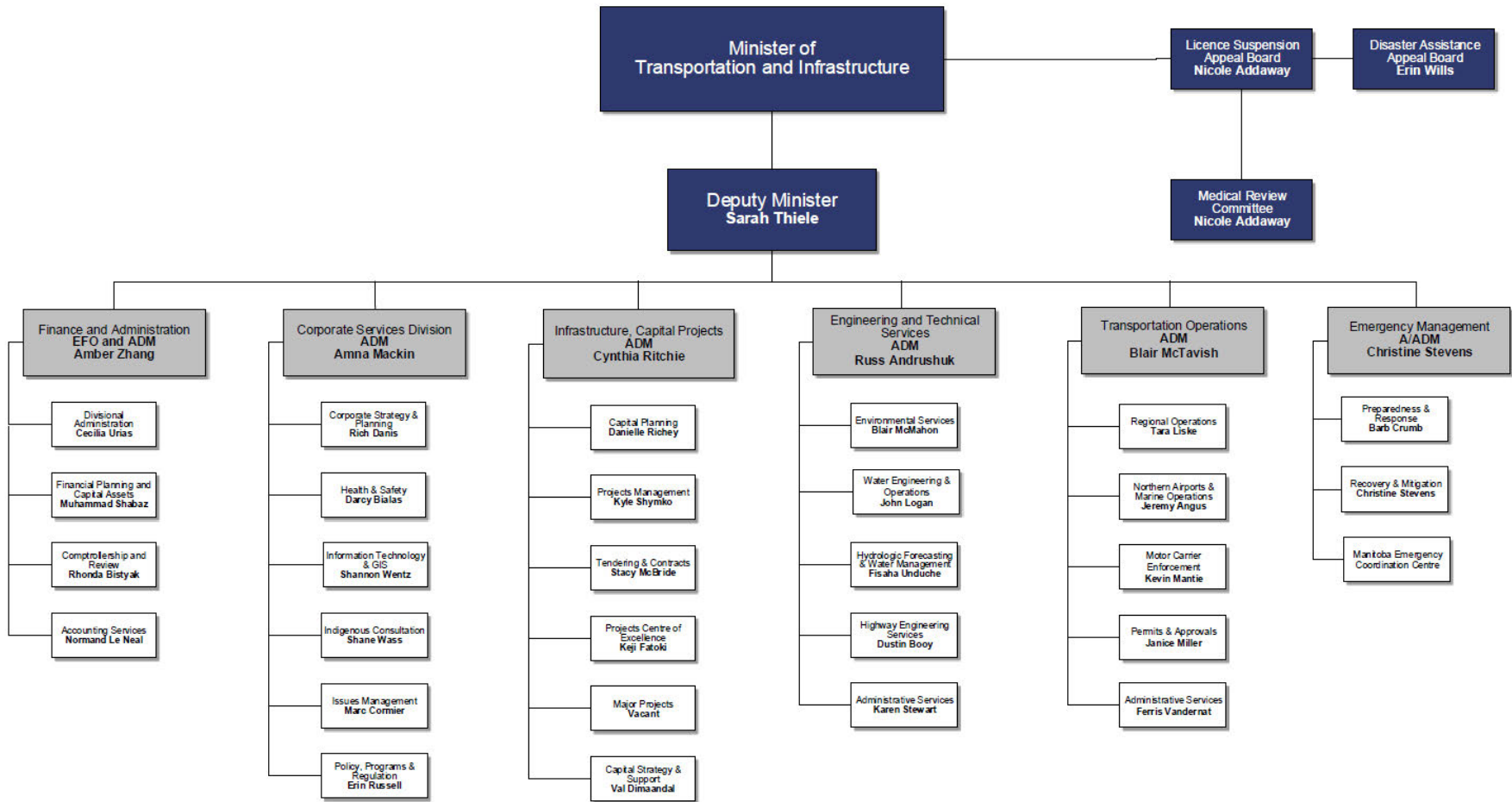
Appropriation Title	2023/24 Budget
 Departmental Capital (Part B)	\$703,389
Loan and Guarantee Programs (Part C)	-
ORE Capital (Part D)	-

Federal, Provincial and Territorial Involvement

- Council of Ministers Responsible for Transportation and Highway Safety
- FPT Ministers Responsible for Emergency Management
- Ministers under the Memorandum of Understanding with Alberta and Saskatchewan on Economic Corridors

2. Department Organization

Organizational Chart



Deputy Minister

Sarah Thiele

Sarah Thiele was appointed Deputy Minister of Infrastructure in September 2020. Sarah's portfolio includes Manitoba's Emergency Management Organization and responsibility for Manitoba's flood response activities. Sarah currently sits as President of the Transportation Association of Canada (2022 to present) and is an active participant at WESTAC and other transportation-related forums.



Before joining Manitoba Transportation and Infrastructure, Sarah held several diverse portfolios, including Assistant Deputy Minister of Strategic Management and Analysis at Treasury Board Secretariat in Manitoba Finance, and Assistant Deputy Minister and Statutory Director of Child and Youth Services. She also served as secretary to the Fiscal Responsibility Committee of Cabinet.

Department Strategy Map

Vision

Connect and Protect Manitoba.

Mission

To ensure safe, reliable, and sustainable infrastructure and services for Manitoba and its communities.

Values

- Trustworthy
- Accountable
- Innovative
- Committed
- Caring

Priorities and Objectives

Quality of Life – Improving Outcomes for Manitobans

- Improve Manitoba Roads
- Advanced Reconciliation
- Enhance Flood Protection and Public Awareness
- Support Continuing Economic Growth

Working Smarter – Delivering Client-Centred Services

- Foster Innovation
- Continue to Reduce Regulatory Requirements
- Increase Citizen Participation with Public Engagements
- Improve Sharing Operational Initiatives

Public Service – Delivering Client-Service Excellence

- Enhance Client Services
- Advance Inclusion and Support Diversity
- Strengthen Respect in our Workplaces

Value For Money – Protecting Manitoba’s Bottom Line

- Provide Value for Money
- Let Manitobans Keep More of Their Money
- Balance Internal Budget

Department Responsibilities

Manitoba Transportation and Infrastructure is responsible for the construction, maintenance and operation of the province’s vast transportation and water-related infrastructure network; the development of transportation and corporate policy, programs and legislation; the coordination of emergency preparedness, emergency response, and disaster recovery; motor carrier safety and regulation enforcement including carrier permits; and the development and implementation of sustainable transportation initiatives. The Minister is also responsible for the provincial emergency expenditures budget.

The overall responsibilities of the Minister and Manitoba Transportation and Infrastructure include providing stewardship and asset management of:

- Provincial Highways – 19,100 kilometres (km) of roads, which includes roughly 9,050 km of structural pavement (asphalt/concrete surface), 4,190 km of asphalt surface treated pavement, and 5,860 km of gravel roads.
- Bridges – 1,611 bridges and overpasses, and 1,161 bridge-sized large culverts on provincial highways and agricultural drainage networks.
- Water-Related Infrastructure – 13,000 thru-dike culverts, 4,750 km of drains (linear km), 3,350 crossings over drains, 90 dams, 61 reservoirs, 345 water control structures, eight (8) diversions, 19 community ring dikes, 425 km of linear river diking, and 41 pumping stations.
- Airports and Ferries – 22 operational and one (1) non-operational airport locations, along with four (4) ferries to remote communities to facilitate passengers, freight and medical assistance.
- Manitoba Emergency Management Organization – supporting Manitoba government departments and local municipalities in preparedness, response and recovery in relation to large-scale emergencies and disasters, such as floods, heavy rains, severe weather events, and wildfires. This includes:
 - Working with all Emergency Management Organizations' emergency management partners to coordinate, collaborate and communicate effectively in supporting the roll-out of programs and services to assist Manitobans during times of crisis; and
 - Administering Disaster Financial Assistance, initiating requests for assistance from federal and other partners, and issuing Emergency Alerts.
- Indigenous consultation, engagement, and reconciliation with communities affected by departmental projects and programs.
- Strategic investments in highways, water-related infrastructure, and northern airports totaling \$4.1 billion over the five-year capital plan to renew and preserve existing assets, improve Manitoba's climate resiliency, advance economic development, and prioritize innovation and connectivity.
- Strategic policy and partnership initiatives to enhance Manitoba's multimodal transportation system to enable the supply chains vital to Manitoba's trade, including the CentrePort Canada Inland Port initiative and Arctic Gateway Group Limited Partnership's rehabilitation of the Hudson Bay Railway line to Churchill.

The Minister is also responsible for:

- Disaster Assistance Appeal Board
- Licence Suspension Appeal Board
- Medical Review Committee
 - The Medical Review Committee hears appeals in cases where a person's driver's licence has been suspended, cancelled or refused due to medical reasons.

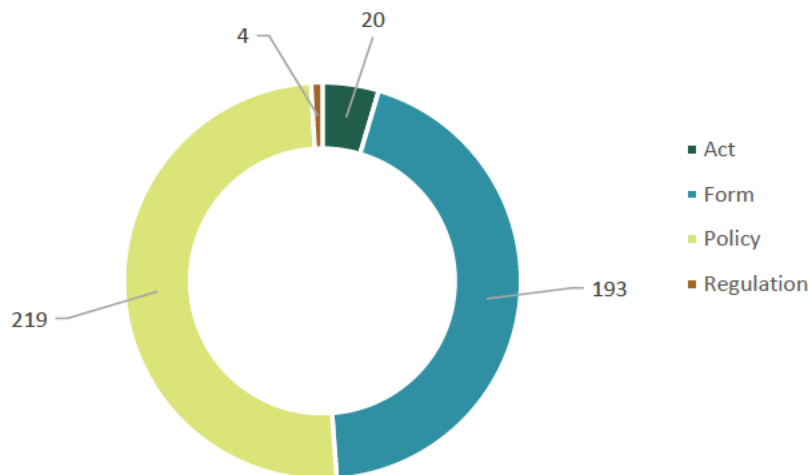
Policy Instruments

As of March 31, 2023

A regulatory requirement is an action that must be taken by a Manitoba resident, local government, non-profit or business in order to access a program or service of the government or government agency, carry on business, or participate in a regulated activity. Regulatory requirements are found in statutes, regulations, policies, or forms made by government departments or government agencies.

The department currently administers **67,428** regulatory requirements through **511** policy instruments. A chart of the policy instruments by type is included below.

Count of Department's Regulatory Instruments by Type



* Note that a list of statutory responsibilities of the minister is included in the appendix.

Program Descriptions

Corporate Services provides executive management of the department over strategy, policy, issues management, information technology, and workplace safety and health. Develops legislation and regulatory initiatives, strategies, policies, plans, and programs to sustainably manage, protect, and build Manitoba's infrastructure. Facilitates meaningful Indigenous engagement and consultations for projects and initiatives, and advances Indigenous reconciliation.

Finance and Administration oversees the financial planning, comptrollership and administrative functions of the department. Ensures that financial and administrative policies, services, and reporting systems are developed and administered effectively in support of the department comptrollership framework as well as government decision-making. Provides central financial management services, financial and analytical advice, budget preparation, financial monitoring and reporting, and administrative support services.

Infrastructure, Capital Projects is responsible for planning and management of the department's capital projects to ensure the strategic infrastructure network is optimized to support Manitoba's economic growth, trade and tourism. This division develops, implements and oversees the use of innovative project delivery and project financing methodologies.

Transportation Operations provides oversight for the construction, inspection, preservation, maintenance and operation of provincial highways and winter roads. Oversees the delivery of the northern airports and marine operations (via NAMO Branch) and ensures transportation accessibility for northern Manitobans to essential services. Advances the safety and efficiency of Manitoba's motor carrier industry.

Engineering and Technical Services undertakes both engineering and environmental services in support of various highway and water infrastructure programs across the province. Oversees the construction, inspection, preservation, maintenance and operations of provincial bridge infrastructure and water-related assets. Provides hydrologic forecasting services to share accurate information in support of flood forecasting, water control operations and water management services in various programs. Provides technical engineering expertise in highway transportation systems, which includes planning, design, traffic engineering as well as quality assurance for highway construction projects.

Emergency Management promotes and coordinates emergency preparedness, emergency response and disaster recovery to prevent the loss of life and to minimize damage to property and the environment. Leads emergency management programs to mitigate against, prepare for, respond to, and recover from emergency and disaster events.

Human Resources

Branch	Title
Minister's Office	Administrative Assistant to the Minister
Minister's Office	Correspondence Secretary
Minister's Office	Correspondence Secretary
Deputy Minister's Office	Administrative Assistant
Deputy Minister's Office	Deputy Minister
Deputy Minister's Office	Secretary to the Deputy Minister
Deputy Minister's Office	Executive Administrative Officer
Total	7

Branch	Title
Minister's Office	Executive Assistant to the Minister
Minister's Office	Special Assistant to the Minister
Total	2

Notes

* As of August 31, 2023

Vacancies *

Type	Count
Total FTEs	1825.3
Total Value of Vacant FTEs	542.4

29.7%
Vacancy Rate

Appointments **

Competitive Appointments	Count
Competition - Closed	1
Competition - Internal	9
Competition - Open	181
Total	191

Direct Appointments	Count
Employment Equity Initiative	2
-	-
Reassignment	2
Total	4

Event Type	Count
Acting Status	36
In-Service Appointment	93
New Appointment	120
Total	249

Terminations **

Type	Count
Retirements	28
Other Terminations	70
Total	98

Employment Equity *

Employment Equity Group	Percent
Woman	22.5%
Indigenous Peoples	18.3%
Person with Disabilities	2.5%
Visible Minority	19.2%

Notes

* As of August 31, 2023

** From April 1, 2023 to August 31, 2023

Glossary of Human Resources Terms

Term/Acronym	Definition
Acting Status	Temporary assignment of an employee to another position with a higher maximum rate of pay.
Acting Status to Regular	Appointment of an individual previously in acting status to a position on a regular (permanent) basis.
Competition – Closed	Competition in which only current employees are eligible to apply.
Competition – Internal	Competitions in which only current employees within a specific department or work area are eligible to apply.
Competition – Open	Competition for which anyone eligible to work in Canada may apply.
Competitive Appointments	Appointments resulting from a competition (Open, Closed, Internal); excluding secondments.
Difficult to Recruit Position	Appointment of an individual to a position that is determined to be difficult to recruit (including difficult to recruit location).
Direct Appointments	Appointment made outside of a competitive process.
Employment Equity Group	Inclusive of four groups recognized by the Manitoba government for employment equity initiatives: women, Indigenous peoples, persons with disabilities and visible minorities.
Employment Equity Initiative	Appointment of an individual who is a member of a designated group for the purposes of advancing public service employment equity goals and objectives.
Former Employee Returning	Appointment of an individual previously terminated, generally to a similar position.
Full-Time Equivalent (FTE)	A measurement for number of positions. Every full-time regular position represents one full-time equivalent position.
Indigenous People	Employee who identifies as a person of North American Aboriginal ancestry including First Nation, (status and non-status Indians), Inuit and Métis.
In-Service Appointments	Appointment of existing employees in a new/different position.
New Appointment	Appointments of individuals who are not pre-existing employees (i.e., member of the public).
Other Direct Appointments	Appointment of an individual where other reason codes do not apply.

Persons with Disabilities	Employee who identifies as a persons whose functional limitations owing to their impairment have been accommodated or may require accommodation in their job or workplace, and/or persons who have a long-term or recurring impairment and believe an employer or potential employer is likely to consider them to be disadvantaged in employment by reasons of that impairment, or persons who have a long-term or recurring impairment and consider themselves to be disadvantaged in employment by reasons of that impairment.
Retirement	Employees who end their employment, and who typically begin to collect entitlements from the Civil Service Superannuation Board.
SAPEX	SAPEX is a database hosted on an Oracle Server where major employee information were appended monthly. Data from this database are never changed once uploaded and are used for reports that requires consistency.
Political Employee	A political staff member appointed by the Lieutenant Governor in Council under section 59(1) of The Public Service Act.
Termination	Employees whose employment has ended with the Manitoba government, with or without cause.
Total FTEs	Total value of all FTEs, including full time and part-time positions.
Total Value of Vacant FTEs	Sum of vacant FTEs excluding Minister's position and Career Opportunity for Student FTEs.
Vacancy Rate	Percentage of vacant FTEs.
Visible Minorities	Employee who identifies, because of their race or colour, as a visible minority.
Women	Employee who identifies as a woman.

3. Strategic Overview

Urgent Matters

The following items require action or attention by the end of the calendar year:

1. Provincial Trunk Highway 1 and 5 Intersection – Road Safety Review
2. The Proposed Lake Manitoba and Lake St. Martin Outlet Channels Project (the Project) – Indigenous Economic Development Fund
3. Hollow Water First Nation Land Transfer
4. Manitoba Strategic Corridors Advisory Council
5. Northern Airports and Marine Operations

Issue notes follow on the next pages.

1. Issue Title: Provincial Trunk Highway 1 and 5 Intersection – Road Safety Review

High Level Summary:


On June 15, 2023, a significant highway collision between a bus and semi-trailer occurred at the intersection of Provincial Trunk Highway (PTH) 1 and PTH 5 north of Carberry, Manitoba where 17 people lost their lives. A few weeks later on July 31, 2023, another collision between three vehicles occurred at this location resulting in three people being seriously injured. Both collisions are currently under investigation by the RCMP and Manitoba Transportation and Infrastructure (MTI) is responding by implementing interim enhancements as well as measures to identify future long-term improvements at this location.

Current Status:


- Following the June 15, 2023 collision, MTI initiated a departmental standards review and started implementing enhancements at the PTH 1/PTH 5 intersection, including: installing advanced warning signs; renewal and enhancement of the pavement markings; refurbishment of the rumble strips on PTH 5 approaching the intersection; and replacement of signage as required.
- To identify all of the safety concerns, the department developed a road safety strategy. This strategy includes road safety professionals and subject matter experts to guide the delivery of this critical initiative. The In-Service Road Safety Review is being conducted by an external consultant (WSP Canada Ltd.) and is intended to identify all of the safety concerns as well as recommended countermeasures to address those concerns. MTI expects the In-Service Road Safety Review to be complete in late October 2023 and will have an implementation plan based on the recommendations shortly thereafter.
- The safety strategy also identifies goals to develop systemic and proactive measures to manage road safety issues at this intersection and other major intersections across the highway network. The Transportation Association of Canada's "safe system" principles will guide the development of these measures.

Confidential Advice to Minister:

23(1)(a)



Options and Recommendations:

- 23(1)(a)
- 

Contact Person: Russ Andrushuk, Assistant Deputy Minister, 204-945-5058

2. Issue Title: The Proposed Lake Manitoba and Lake St. Martin Outlet Channels Project (the Project) – Indigenous Economic Development Fund

High Level Summary:

The intent of the proposed Project is to protect communities in surrounding areas from the disastrous impacts of flooding such as those experienced in 2011 and 2014. The Indigenous Economic Development Fund (the Fund) is an additional opportunity to support the 39 Indigenous communities and representative organizations potentially impacted by the proposed Project. Successful proposals will provide economic or social benefit to the affected communities. A cross-departmental committee will assess proposals against specific criteria.

Current Status:

- The call for proposals for the first round of funding went out in the beginning of August 2023.
- The current application deadline for the first round of funding is September 25, 2023.
- Funding is contingent on environmental approval from the Impact Assessment Agency of Canada for the proposed Project.

Confidential Advice to Minister:

27(1)(a), 23(1)(a) [Redacted]

[Redacted]

[Redacted]

Options and Recommendations:

- 23(1)(a)



Contact Person: Cynthia Ritchie, Assistant Deputy Minister, 204-945-7035

3. Issue Title: Hollow Water First Nation Land Transfer

High Level Summary:

Hollow Water First Nation (HWFN) Land Transfer: Agreement and Order-in-Council: Manitoba Transportation and Infrastructure (MTI) is currently resolving an outstanding land exchange agreement with HWFN, which involves provincial Crown Land parcels selected as compensation. Since the 1950's, approximately 75 acres of HWFN reserve land has been utilized by MTI for provincial roadways and a bridge. HWFN has identified eight unoccupied provincial Crown Land selections for exchange totaling approximately 304 acres.

Current Status:

- HWFN has recently changed their parcel selection to include a new parcel. This requires additional consultation and is currently undergoing the Crown Land circulation process.
- The Crown-Indigenous Consultation has not been finalized due to changing land selections. A Traditional Knowledge Study contract with the Manitoba Métis Federation was placed on hold until the land selections could be finalized.
- 23(1)(a), 19(1)(a)

[Redacted content]

Confidential Advice to Minister:

23(1)(a)
[Redacted content]

Options and Recommendations:

- 23(1)(a)

Contact Person: Russ Andrushuk, Assistant Deputy Minister, 204-945-5058

4. Issue Title: Manitoba Strategic Corridors Advisory Council

High Level Summary:


A meeting with the Manitoba Strategic Corridors Advisory Council (MSCAC) is currently expected to take place within 100 days of government formation. This timeline is based on the current pace of meetings (three to date), member expectations and a need to continue the momentum on MSCAC advice implementation. In April 2023, the MSCAC was established for the purpose of strategically advising the government of Manitoba on its vision to grow and develop the province as a transportation and trading hub. It is comprised of senior private sector executives with knowledge and experience in multi-modal supply chains, transportation infrastructure delivery, and Indigenous economic participation. The Minister of Manitoba Transportation and Infrastructure (MTI) is the Chairperson of the council, the council is advisory in nature only, it is not incorporated, and therefore, may be dissolved at the discretion of MTI's Minister.

Current Status:

- The output to date of the council is a publicized policy advisory statement, and the provision of general advice relating to northern transportation corridors, critical mineral supply chain, trucking efficiency, border access/facilitation as well as a national trade and transportation corridors strategic approach.
- The advisory council members are:
 - Barry Rempel (vice-chairperson), former Chief Executive Officer (CEO) of the Winnipeg Airports Authority
 - Dennis Cruise, Board Chair of the Manitoba Heavy Construction Association
 - Christian Sinclair, First Nation Economic Strategic Planner and former Onekanew (Chief) of Opaskwayak Cree Nation
 - Rob Penner, President and CEO, Bison Transport
 - Grant Lazaruk, President and CEO, HyLife
 - Jeannette Montufar, CEO, MORR Transportation Consulting
 - Joan Hardy, former senior executive of both grain and railway industries
 - Al Babiuk, former CEO, Loewen Windows

Confidential Advice to Minister:

23(1)(a)



Options and Recommendations:

- N/A

Contact Person: Amna Mackin, Assistant Deputy Minister, 204-945-4800

5. Issue Title: Northern Airports and Marine Operations

High Level Summary:

Manitoba Transportation and Infrastructure (MTI) is responsible for 22 operational and one (1) non-operational northern airport along with four (4) ferries, which facilitate the transport of passengers, freight and medical assistance to remote communities. The Northern Airports and Marine Operations (NAMO) Initiative aims to transfer ownership of provincial assets to Manitoba First Nations.


Treasury Board Secretariat (TBS) is leading discussions between the province and the Assembly of Manitoba Chiefs (AMC) regarding the transfer of NAMO assets to Manitoba First Nations, which started in 2017. In April 2019, NAMO transferred Grace Lake Airport (The Pas) to Missinippi Management Ltd. In February 2020, Manitoba and the AMC signed a Memorandum of Understanding to formalize discussions toward an agreement on the transfer of NAMO's assets.

Current Status:


- MTI remains committed to investing in, improving and maintaining service levels for essential northern airports and ferry assets. Currently, two large-scale projects have been completed. The runway at Red Sucker Lake Airport was rehabilitated in 2018 at a cost of \$6.2 million. Improvements at the St. Theresa Airport included apron improvements, a new taxiway, and installation of new lights, which were completed in October 2022 at a cost of \$7.2 million.
- In addition, NAMO is currently rehabilitating the God's Lake Narrows runway with a budget of \$18.0 million as well as the rehabilitation of the Shamattawa Airport runway, with a budget of \$7.88 million.
- Marine Operations staff are currently undertaking maintenance and inspections of the department's fleet as required by Transport Canada. Three (3) of the four (4) ferries were recently rehabilitated to meet all regulatory requirements at a cost of \$5.6 million.

Confidential Advice to Minister:

19(1)(a), 20(1)(c.1), 21(1)(c.1), 23(1)(a)



Options and Recommendations:

- 23(1)(a) 

Contact Person: Blair McTavish, Assistant Deputy Minister, 204-945-8982

Strategic Priorities and Opportunities

The following items are matters are for consideration in the longer term that may pertain to organizational changes, strategic plans, multi-year projects, emerging issues and other topics:

1. Status of the 2023/2024 Capital Program Delivery
2. Fisher River Flood Mitigation Project
3. Northern Corridors Energy Development and NeeStaNan Commitment
4. 2024 Flood Preparation and Planning
5. Changes to Canada's Disaster Financial Assistance Arrangements and Manitoba's provincial Disaster Financial Assistance Program.
6. Strategic Transportation Infrastructure Grid

Issue notes follow on the next pages.

1. Issue Title: Status of the 2023/2024 Capital Program Delivery

Timeline for Action: April 1, 2023 – March 31, 2024

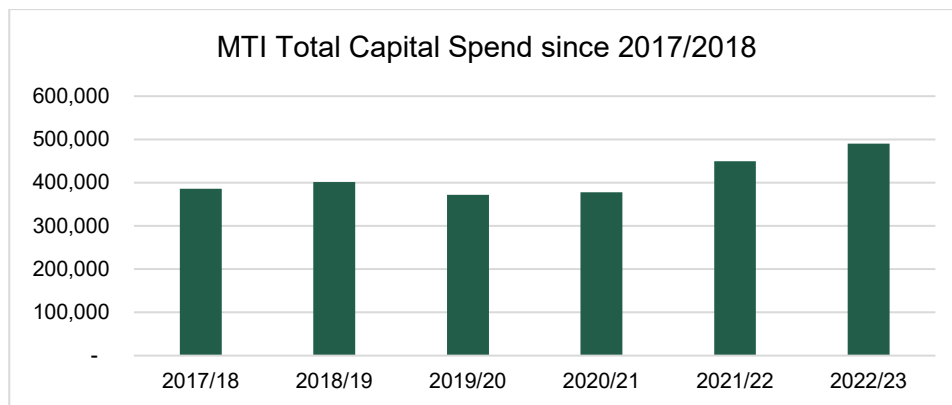
High Level Summary:

In 2023/2024, Manitoba Transportation and Infrastructure’s (MTI) capital budget totals \$703.4 million:

General Assets		2023/2024 Budget
(1)	Transportation Capital Projects and equipment	\$7.2 million
Infrastructure Assets		
(1)	Highways	\$500.0 million
(2)	Highways – Prior Year Carry Over	\$57.0 million
(3)	Airport Runways	\$6.3 million
(4)	Lake Manitoba Outlet Channel	\$101.0 million
(5)	Water-Related (other)	\$31.9 million
TOTAL		703.4 million

The department achieved a total of \$490.2 million capital spending in 2022/2023, which is \$92.9 million (or 23.4 per cent) higher than the average annual spending of \$397.3 million between 2017/2018 and 2021/2022.

The department has been consistently increasing its capital expenditures in recent years:



For the first time in Manitoba’s history, Budget 2023 introduced a five-year capital plan with key priorities to strengthen, invest and build the province’s infrastructure. Over the

next five years, Manitoba's planned strategic investments in roads, highways, bridges and flood protection will total \$4.1 billion.

MTI's five-year plan includes a continuing commitment to invest \$2.5 billion, a minimum of \$500 million per year, on highway capital infrastructure. It also plans to invest more than \$668.5 million in water-related capital infrastructure, including the proposed Lake Manitoba and Lake St. Martin Outlet Channels Project.

Current Status:

- 23(1)(a) [Redacted]
- The department continues to closely monitor capital project progress, and advance existing or alternate projects to try to fully expend the capital budget.
- Significant progress has been made on key projects currently under construction, such as Provincial Trunk Highway (PTH) 75 concrete reconstruction, the interchange at PTH 100 at St. Mary's, the new Daly Overpass in Brandon and the PTH 1/1A at Portage la Prairie Bypass.
- Approved multi-year capital projects have been shared with key stakeholders through MTI's 2023 Multi-year Infrastructure Investment Strategy, tender advertising schedule, the department's online interactive projects map, directly with groups such as Manitoba Heavy Construction Association and local governments, and through announcements/news releases.
- Important progress has been made on improving the Perimeter Highway to freeway standard, setting strategic investment categories and establishing a grid of Trade and Commerce routes to support the heaviest highway loadings possible for trucking.
- The proposed Lake Manitoba and Lake St. Martin Outlet Channels Project continues to progress through the federal environmental approval process.

Confidential Advice to Minister:

23(1)(a) [Redacted]

Options and Recommendations:

- N/A

Contact Person: Cynthia Ritchie, Assistant Deputy Minister, 204-945-7035

2. Issue Title: Fisher River Flood Mitigation Project

Timeline for Action: Ongoing – Functional/preliminary design assignment is expected to start at the beginning of 2024 and will take approximately 18 months to complete. Detailed engineering, regulatory approvals and construction would likely take five (5) to eight (8) years to complete following the functional/preliminary design phase.

High Level Summary:

The topography surrounding the Fisher River is relatively flat and prone to flooding in the area of Peguis First Nation and in the communities located immediately downstream, which includes Fisher River Cree Nation. Communities within the Fisher River watershed have experienced frequent flooding as the Fisher River basin has had 11 major flood events over the past 60 years. Flooding has worsened in recent years with seven (7) out of the 11 most severe flood events occurring in the past 20 years. The recent 2022 flood event was the highest on record (occurrence probability of approximately 1-in-100 years). Many of these events required evacuations and temporary relocation of community residents.

There have been several studies conducted in the past to assess the cause of frequent flooding along the Fisher River and to identify potential flood mitigation options, with the most recent study undertaken in 2008. Linear river diking and relocation of homes was presented as the most feasible flood mitigation option at the lowest cost. However, this was not a preferable option from the perspective of the communities. Further investigation is required to develop a flood mitigation solution through a partnership with Indigenous Services Canada (ISC) as well as the Indigenous communities of Peguis First Nation and Fisher River Cree Nation. This assignment will include public engagement and Indigenous consultation. The assignment will also consider a range of inputs that include technical, regulatory, socio-economic and cost factors.

Current Status:

- Manitoba Transportation and Infrastructure (MTI) is currently conducting a Flood Risk Mapping study (cost-shared with the Federal Government) to map the extent of flooding for the 1-in-100 year and 1-in-200 year flood events along the Fisher River. This flood risk map will help the department and communities along the river identify existing flood risks in the event of major floods. The study was awarded to the infrastructure consulting firm AECOM Ltd. for \$227 thousand and is expected to be completed by March 2024.
- MTI is currently developing the terms of reference for a functional design study to develop and evaluate several flood mitigation alternatives. The study will incorporate and build on information available from the Flood Risk Mapping study. The project will be a collaborative effort, and will require participation from Peguis

First Nation, Fisher River Cree Nation and ISC. MTI has approved \$3 million (\$1.5 million from MTI and \$1.5 million from ISC) for the preliminary design and consultation phase of the project.

- The study is expected to identify multiple projects to improve flood resilience in the area including overall flood mitigation, and upgrades to roads and bridges. Portions of the overall cost share are currently unknown for the project(s) and are expected to be determined as part of the study.

Confidential Advice to Minister:

23(1)(a)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Options and Recommendations:

- N/A

Contact Person: Russ Andrushuk, Assistant Deputy Minister, 204-945-5058

3. Issue Title: Northern Corridors Energy Development and NeeStaNan Commitment

Timeline for Action: Ongoing. Including, but not limited to activities under the prairie Memorandum of Understanding (MOU) on economic corridors with the governments of Alberta and Saskatchewan.

High Level Summary:

The Manitoba government is investing heavily in economic corridors and associated strategic initiatives, including on northern economic corridors.

The Manitoba government entered into an MOU on economic corridors with Saskatchewan and Alberta in spring 2023.

The Manitoba government has also committed to providing \$6.7 million over the next two (2) years for a feasibility study of the Indigenous-led NeeStaNan Utility Corridor, generally characterized as running from northern Alberta through to the Hudson Bay coast.


Government established the Manitoba Strategic Corridors Advisory Council, chaired by the Minister of Manitoba Transportation and Infrastructure and comprised of industry and Indigenous leaders, to provide advice on advancing economic corridors.

Current Status:

- Under the National Trade Corridors Strategic Initiative, Manitoba has committed to twinning Provincial Trunk Highway 1 from near Falcon Lake to the Ontario border, and is actively working with Ontario on planning and possible federal cost-share applications.
- There is currently \$73.8 million being provided for the rehabilitation of Hudson Bay Railway and another \$15 million for Thompson Airport's redevelopment.
- The total cost of the NeeStaNan feasibility study is \$26.6 million. Manitoba's contribution of \$6.7 million is contingent on funding participation from the governments of Alberta and Saskatchewan, as well as NeeStaNan.
- Stated commodity and/or traffic pursuits for northern corridor development include potash, liquefied natural gas, wheat, bitumen, critical minerals, hydro-energy transmission and communications infrastructure.
- An action plan under the prairie MOU is under development.

Confidential Advice to Minister:

23(1)(a)



Options and Recommendations:

- N/A

Contact Person: Amna Mackin, Assistant Deputy Minister, 204-945-4800

4. Issue Title: 2024 Flood Preparation and Planning

Timeline for Action: Fall 2023

High Level Summary:

Manitoba's geographic location and relatively flat topography means many areas in the province are susceptible to flooding. Significant flooding has occurred several times in recent years, including the 2011 and 2014 major flood events. In spring 2022, Manitoba experienced unprecedented flooding due to heavy winter and spring precipitation. The intensity and frequency of severe flooding is expected to increase as weather events affected by climate change continue to impact Manitoba basins. Manitoba is relatively well protected in most flood prone areas because of an extensive network of flood mitigation infrastructure, world-class flood forecasting, and experienced provincial and municipal preparedness, response and recovery plans.

Current Status:

Conditions:

- As of late August 2023, basin conditions in Manitoba are generally drier than average. Water flows and water level reports from most streams as well as lakes in southern and/or central Manitoba are near the lower decile conditions (i.e., the driest 10 per cent).
- Climate projections for the fall and winter of 2023/2024, favour normal to warmer than normal temperatures with normal to drier than normal precipitations for Manitoba basins.
- The department typically releases the Fall Conditions Report in late November/early December after freeze up, and the Spring Flood Report in February and March each year.
- The public's focus on and interest in flooding increases each spring as well as following any large flood events.
- There are a number of initiatives underway to improve Manitoba's protection against flooding, including preparation of flood hazard maps, continued work on regulatory approval of the proposed Lake Manitoba and Lake St. Martin Outlet Channels Project, and flood mitigation studies for vulnerable communities such as the Fisher River.

Preparation:

- Manitoba Transportation and Infrastructure (MTI) is the lead department for flood preparedness and response activities.
- Each year, MTI undertakes extensive preparedness activities to ensure readiness for spring flooding.

- MTI coordinates a multiple-agency response to flood emergencies, including all relevant provincial and federal departments, municipalities, first responders and other partners.
- From January to March each year, the Manitoba Emergency Management Organization conducts Municipal and Emergency Management Partner Preparedness Workshops, which are available to all municipalities and local authorities. The early sessions review plans and implement lessons learned for the upcoming hazard season, and are followed by March sessions to provide the latest spring hydrologic conditions for Manitoba.
- MTI's Water Operations branch prepares for operation of major flood protection infrastructure, such as the Red River Floodway and the Portage Diversion, and oversees the annual ice jam mitigation program, which includes icebreaking and cutting on the Red River and the Icelandic River. Hydrometric monitoring is conducted throughout the province, along with periodic snow measurement to facilitate enhanced local forecasting.
- MTI's Transportation Operations division maintains an inventory of temporary water barriers, updates a list of skilled heavy equipment operators and availability of specialized heavy equipment and solicits multiple Requests for Quotation for various flood material and equipment, including sandbags, pumps, material (gravel, sand, etc.) and equipment.

Confidential Advice to Minister:

23(1)(a)

[Redacted]

[Redacted]

Options and Recommendations:

- N/A

Contact Person: Sarah Thiele, Deputy Minister, 204-945-3768

5. Issue Title: Changes to Canada's Disaster Financial Assistance Arrangements and Enhancements to Manitoba's provincial Disaster Financial Assistance Program

Timeline for Action: Provincial engagement by Canada is ongoing as Public Safety Canada (PS Canada) works to finalize the Disaster Financial Assistance Arrangements (DFAA), which will be released by April 1, 2024 and will take effect on April 1, 2025. Manitoba will also be proposing complimentary revisions its Disaster Financial Assistance (DFA) program regulation and policies to take affect April 1, 2025 to ensure that federal benefits are maximized to meet the needs of Manitobans and Manitoba communities.

High Level Summary:


In the fall of 2020, PS Canada began a review of the DFAA with the goal to promote disaster risk reduction while ensuring that the DFAA continues to be effective and sustainable in the context of rising frequency, impacts and costs of disasters. PS Canada has been engaging provinces and territories (P/T) on substantial amendments to the federal DFAA, which will take effect on April 1, 2025.

The new DFAA will include significant changes to advance disaster risk reduction, create the path to build climate resilience and to better support people in our communities. It will create stronger incentives for post-disaster mitigation while reducing incentives to develop in high-risk areas. It will also include modernized processes to create greater efficiencies as well as track disaster recovery and risk reduction outcomes.

The DFAA remains a post-disaster assistance program that helps those affected by a disaster to recover and work towards mitigating continuing impacts. The DFAA review represents a paradigm shift whereby reconstruction will need to incorporate considerations to withstand future disasters and the changing climate in order to maximize funding available under the DFAA.

Manitoba will us this opportunity to adjust its provincial DFA program to align with the revised DFAA where it is advantageous for Manitoba and Manitobans. Simultaneously, Manitoba will modernize the provincial DFA program to be more flexible, accessible, outcomes driven and agile to respond to a changing climate and client needs.

23(1)(a)



Current Status:

- Manitoba Emergency Management Organization (EMO) continues to advocate for Manitoba’s interests as they relate to the revision of the DFAA.
- Although P/Ts are being engaged throughout the DFAA review, Manitoba’s DFA regulation and policies will require significant revisions which cannot be finalized until Canada shares the final DFAA terms and conditions in April 2024. Misalignment of the provincial DFA program will result in a significant negative financial impact to Manitoba.

- 23(1)(a) [Redacted]

Confidential Advice to Minister:

23(1)(a) [Redacted]

[Redacted]

[Redacted]

Options and Recommendations:

- N/A

Contact Person: Christine Stevens, Acting Assistant Deputy Minister, 204-945-5228

6. Issue Title: Strategic Transportation Infrastructure Grid

Timeline for Action: Ongoing


High Level Summary:

By 2050, Manitoba's population is estimated to grow to between 1.7 million and 2 million residents, compared to the 1.3 million in 2021. Manitoba Transportation and Infrastructure's (MTI) current set of priorities and mandates support a 30-plus year vision to enhance a network of strategic transportation infrastructure that connects Manitoba to national and international markets. This includes the following activities in support of the development of a 10-year capital investment strategy:

- **National Economic Trade Corridor Strategy:** aims to improve the safety and efficiency of Manitoba's most critical trade and travel corridors. The strategy also aims to improve Manitoban's quality of life, and create a resilient, accessible and sustainable transportation system that connects Manitoba to local as well as global markets. This strategy will help encourage job growth and investment, strengthening Manitoba's transportation, logistics, workforce and industry.
- **International Trade Hub Vision:** will support, where appropriate within the department's mandated role, the ongoing development of Winnipeg as an international trade hub. The Trade and Commerce Grid Initiative and the Winnipeg One Million Perimeter Freeway Initiative support the realization of the International Trade Hub Vision.
- **Trade and Commerce Grid Initiative:** will support the movement of goods into, from and through Manitoba. This initiative prioritizes upgrades to the provincial highway network to expand the grid of trade and commerce routes that support Roads and Transportation Association of Canada loading, Manitoba's heaviest regulated loading classification. When completed, this grid of routes will represent 36.5 per cent of Manitoba's all-weather provincial road network.
- **Winnipeg One Million Perimeter Freeway Initiative:** aims to support a fully access-controlled freeway that will support safe, efficient and free-flowing traffic, and accommodate the anticipated future population of Winnipeg and surrounding areas.

Additional strategy development is underway to build toward a 30-plus year infrastructure strategic vision. This includes development of initiatives focussed on climate and flood resiliency, growth, northern connectivity and Indigenous reconciliation. These additional strategies will build Manitoba's climate resiliency, assess major routes for future strategic improvements, and advance the pace of functional studies in order to prepare and plan for changes in the transportation network to meet the needs of Manitobans in 30 to 50 years.

23(1)(a), 21(1)(b)






Current Status:

- MTI's Strategic Vision document is currently under development. This document is intended to identify emerging trends, policies and technologies affecting the transportation infrastructure system in Manitoba, and develop strategies to support the role of MTI over the next 30-plus years.
- Information on current strategic initiatives and planned projects can be found in MTI's 2023 Multi-Year Infrastructure Investment Strategy online at <https://www.gov.mb.ca/mti/myhis/index.html>.
- Additional information on project type and status can be found on MTI's interactive projects map online at <https://www.gov.mb.ca/mit/mipmap/map.html>.

Confidential Advice to Minister:

23(1)(a)

Options and Recommendations:

- N/A

Contact Person: Sarah Thiele, Deputy Minister, 204-945-3768

Renewing Relationships and Advancing Indigenous Reconciliation

Manitoba Transportation and Infrastructure commits to active involvement in provincial initiatives affecting Indigenous peoples, and to creating opportunities for respectful partnerships. The department established a dedicated Indigenous Consultation Branch, to support meaningful consultations and communications. A number of formal rights-holder outreaches and communications have been made and continue to be initiated for the proposed Lake Manitoba and Lake St. Martin Outlet Channels Project.

In response to the Truth and Reconciliation Commission's (TRC) Call to Action 57, department staff are committed to advance training about matters related to the history of Indigenous peoples. Manitoba Transportation and Infrastructure staff implement the learnings of the online training such as "Advancing Reconciliation in Manitoba's Public Service" through their work, thereby advancing reconciliation in their workplace.

Manitoba Transportation and Infrastructure recognizes the responsibility to support the calls to action and justice expressed in the Report of the National Inquiry on Missing and Murdered Indigenous Women and Girls (Missing and Murdered Indigenous Women Report). Specifically relevant to the department's portfolio are recommendations to put in place "adequate plans and funding...for safe and affordable transit and transportation services and infrastructure...for remote and rural communities." The department is committed to the ideals of improving the transportation system to meet Indigenous economic access, safety, and mobility needs. The following actions support this goal: delivery of program related to the highways network linking rural First Nations communities; the winter road network to remote communities; a \$74 million investment commitment in the Hudson Bay Railway; and, via provision of 22 remote airports and four (4) ferries.

Federal, Provincial, and Territorial (FPT) Overview

Representation at FPTs

Council of Ministers Responsible for Transportation and Highway Safety

Description: The Council meets as the principal intergovernmental forum in Canada for discussion and joint action on matters related to, or affecting, transportation within Canada or internationally.

Other information: The Council meets annually. The Minister contributes to discussion on national, international, and provincial transportation, trade and supply chain issues, and advocates for Manitoba interests as the province's representative at the FPT table.

Federal/Provincial/Territorial (FPT) Ministers Responsible for Emergency Management

Description: The mandate for the Council of Ministers Responsible for Emergency Management is to foster co-operation and discussion among FPT government with respect to emergency management in Canada to improve national disaster resilience by focusing on preparation, mitigation, response and recovery.

Other information: The council meets at least twice per calendar year. The Minister of Manitoba Transportation and Infrastructure currently co-chairs the council alongside the federal Minister of Emergency Preparedness. Some of the current FPT priorities include: Disaster Financial Assistance Arrangement review, flood risk initiatives (including flood insurance), public safety broadband network, National Public Alerting System, FPT Emergency Management Strategy Action Plan 2024/2025, Indigenous engagement, national risk profile, humanitarian workforce capacity.

Ministers under the Memorandum of Understanding (MOU) with Alberta and Saskatchewan on Economic Corridors

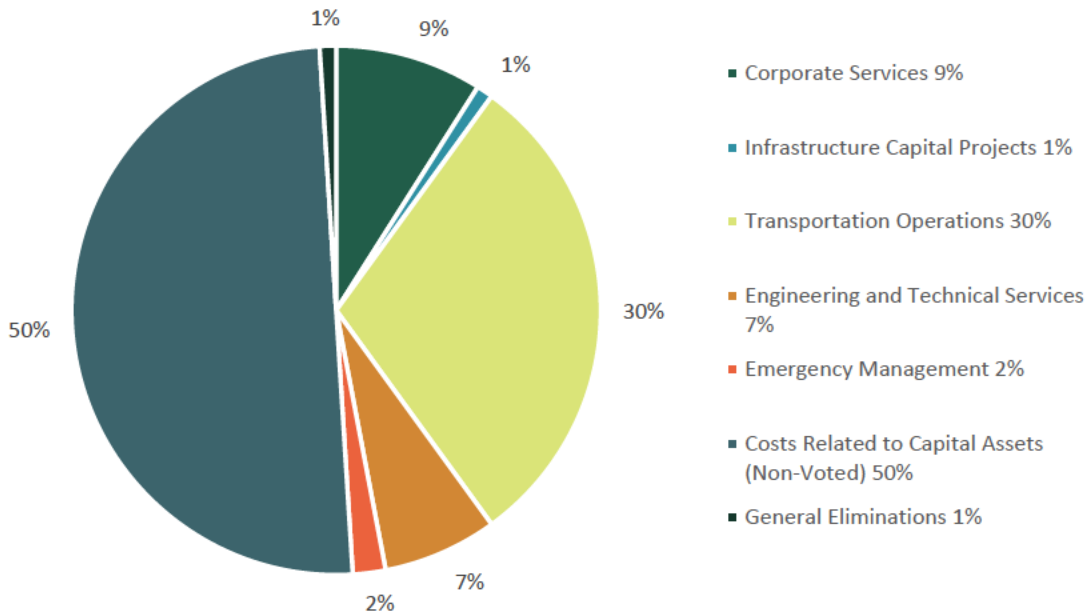
Description: Under the MOU, the Ministers decide on action items for strategic transportation investments as a priority interest to improve multi-modal transport infrastructure and services linking prairie economic and trade nodes to world markets

Other information: The Minister represents Manitoba's trade and transportation interests under the MOU. Along with Manitoba, Alberta and Saskatchewan focus on economic corridors, and relevant infrastructure development leveraging similar trade and transport access such as distance to markets, reliance on international ports and railway services, and similar commodity basis, and cooperative partnerships among the three Prairie Provinces.

4. Fiscal Overview

The following information reflects spending appropriations approved for the department in fiscal year 2023/2024 by the Legislature. The annual Estimates process to determine the budget for the next fiscal year (2024/2025) is currently underway.

Percentage Distribution of Departmental Operating Budget (2023/2024)



*In September 2023, Finance and Administration became a stand-alone division. This change will be reflected in the financial structure through future Estimates.

Summary Budget Overview

\$000s	2022/23 Budget	2023/24 Budget	Variance		
			Inc/(Dec)	%	Expl #
Revenue					
Fees and Other Revenue					
Automobile and Motor Carrier Licences and Fees	166,128.0	169,682.0	3,554.0	2.1%	1
Service Fees and Other Miscellaneous charges	24,104.0	24,404.0	300.0	1.2%	
Shared cost and other federal transfers	125,131.0	54,299.0	(70,832.0)	-56.6%	2
Sinking Funds and Other Earnings	-	-	-	0.0%	
			-	0.0%	
Total Revenue	315,363.0	248,385.0	(66,978.0)	-21.2%	
Expenses					
Corporate Services	51,867.0	52,407.0	540.0	1.0%	
Infrastructure Capital Projects	6,464.0	6,929.0	465.0	7.2%	3
Transportation Operations	148,632.0	163,311.0	14,679.0	9.9%	4
Engineering and Technical Services	33,267.0	36,327.0	3,060.0	9.2%	5
Emergency Management	9,679.0	10,183.0	504.0	5.2%	6
Cost Related to Capital Assets	269,540.0	276,068.0	6,528.0	2.4%	7
General Eliminations	4,921.7	5,219.2	297.5	6.0%	
Total Expenses	524,370.7	550,444.2	26,073.5	5.0%	
Net Summary Impact before Debt Servicing	(209,007.7)	(302,059.2)	(93,051.5)	-44.5%	
Debt Servicing	-	-	-	0.0%	
Net Summary Impact after Debt Servicing	(209,007.7)	(302,059.2)	(93,051.5)	-44.5%	
Capital Asset Acquisitions	614,459.0	703,389.0	88,930.0	14.5%	8

*In September 2023, the Finance and Administration Branch became a stand-alone division. This change will be reflected in the financial structure through future Estimates.

Pressures, Risks, and Other Considerations

The following is confidential advice to a Minister and may be protected by section 23(1) of the Freedom of Information and Protection of Privacy Act.

First Quarter (Q1) summary and pending operating deficit and inflationary pressures:

- 19(1)(a), 23(1)(a)(f)



Strategic funding requests:

- 23(1)(a)(f) [Redacted]

Vehicle Equipment and Management Agency's (VEMA's) 23(1)(a) [Redacted]

Northern airports investment levels/Memorandum of Understanding with the Assembly of Manitoba Chiefs: 23(1)(a) [Redacted]

Winter Roads: 23(1)(a) [Redacted]

List of Major Grants/Grant Programs

Appropriation	Recipient	2023/2024 Estimate
15.3	Southern Manitoba Airport Assistance	71,000
15.2	TAC – Transportation Association of Canada	60,000
15.1	WESTAC – Western Transportation Advisory Council	54,000
15.3	Northern Manitoba Airport Assistance Program (MAAP)	31,000
15.1	NASCO – North American Strategy for Competitiveness Organization	20,000
15.3	CVSA – Commercial Vehicle Safety Alliance	15,750
15.4	MHCA – Manitoba Heavy Construction Association	13,500
15.5	CCEMO – Canadian Council of Emergency Management Organization	11,000
15.4	TRB – Transportation Research Board	6,110
15.4	MPPP – Midwest Pavement Preservation Partnership	6,000
15.2	Manitoba Scholarship and Bursary Initiative	5,000
15.4	AASHTO – American Association of State Highway and Transportation Official	4,600
15.4	Consulting Engineers of Manitoba	3,000
15.4	MGRA – Manitoba Good Roads Association	2,500
15.5	MDMC – Manitoba Disaster Management	2,500
15.3	MTA – Manitoba Trucking Association	2,000
15.3	Canadian Ferry Association	2,000
15.5	MAMEC – Manitoba Association of Municipal Emergency Coordinators	2,000
15.4	CGS – Canadian Geotechnical Society	1,560
15.1	Hudson Bay Route Association	1,500
15.1	University of Manitoba	1,500
15.4	CISC – Canadian Institute of Steel Construction	1,180
15.1	MAC – Manitoba Aviation Council	1,000
15.3	IAAE – International Association of Airport Executives Canada	1,000
15.3	MTA – Manitoba Trucking Association	490
15.4	CWRA – Canadian Water Resources Association	450
15.3	MAC – Manitoba Aviation Council	260
15.3	IACP – International Association of Chiefs of Police	250
15.3	MACP – Manitoba Association of Chiefs of Police	250
15.4	CDA – Canadian Dam Association	100
	Total	321,500

List of Major Contracts

Vendor Name	Contract Amount/Value	Contract Term	Description	Type/ Category
RCB Manitoba Ltd.	\$ 1,722,900.00	March 23, 2023 to September 29, 2023	Construction Services	Tendered
Smook Contractors Ltd.	\$ 7,338,280.00	March 18, 2022 to March 31, 2024	Construction Services	Tendered
Pritchard Engineering Co. Ltd.	\$ 551,790.00	April 4, 2023 to March 31, 2025	Engineering Services	Tendered
WSP Canada Inc.	\$ 872,000.00	April 4, 2023 to March 31, 2024	Construction Services	Tendered
Pennecon	\$ 2,976,739.36	December 13, 2022 to November 17, 2023	Construction Services	Tendered
Stantec Consulting Ltd.	\$ 700,000.00	April 12, 2023 to March 29, 2024	Engineering Services	Tendered
Hatch Ltd.	\$ 531,100.00	April 12, 2023 to March 31, 2027	Engineering Services	Tendered
Tetra Tech Wei Inc.	\$ 1,038,892.00	March 31, 2023 to March 31, 2025	Engineering Services	Tendered
Swerdna Services Ltd.	\$ 1,489,672.50	March 24, 2023 to March 31, 2024	Construction Services	Tendered
Swerdna Services Ltd.	\$ 2,089,980.00	March 24, 2023 to September 29, 2023	Construction Services	Tendered
Swerdna Services Ltd.	\$ 1,449,245.00	March 24, 2023 to September 29, 2023	Construction Services	Tendered
KGS Group	\$ 750,000.00	May 17, 2023 to March 31, 2024	Engineering Services	Tendered
Maple Leaf Construction Ltd.	\$ 1,031,250.00	May 13, 2023 to May 15, 2023	Asphalt and Fillers	Tendered
Bituminex Paving Ltd.	\$ 1,698,750.00	May 13, 2023 to May 15, 2023	Asphalt and Fillers	Tendered
Tri-Wave Construction Ltd.	\$ 1,413,174.70	May 5, 2023 to September 15, 2023	Construction Services	Tendered
JKW Construction Ltd.	\$ 847,540.00	May 2, 2023 to April 2, 2024	Construction Services	Tendered
Husky Oil Operations Ltd.	\$ 1,706,613.00	May 17, 2023 to July 4, 2023	Asphalt and Fillers	Tendered
KGS Group	\$ 750,000.00	May 17, 2023 to March 31, 2025	Engineering Services	Tendered
Husky Oil Operations Ltd.	\$ 1,216,641.00	May 17, 2023 to May 18, 2023	Asphalt and Fillers	Tendered

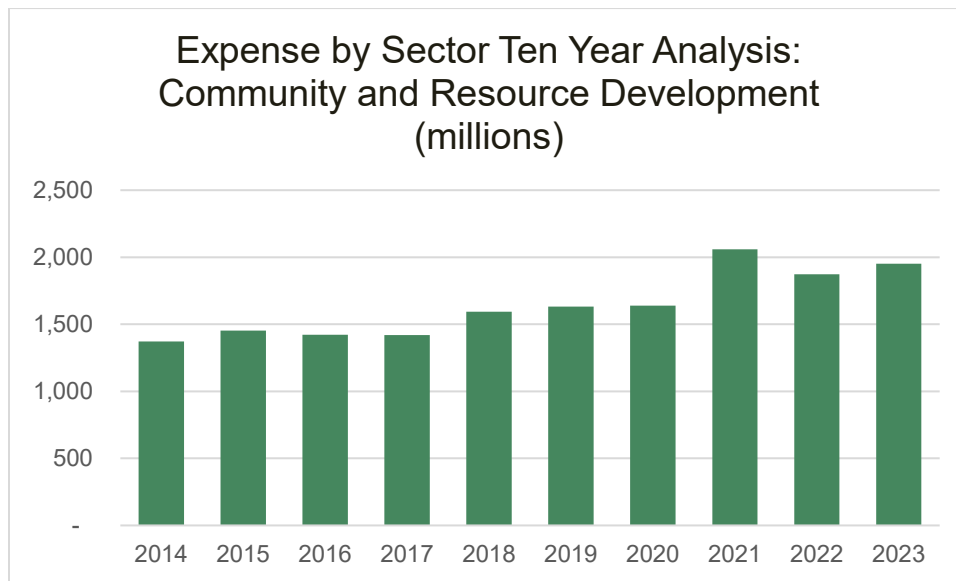
Vendor Name	Contract Amount/Value	Contract Term	Description	Type/ Category
Hatch Ltd.	\$ 750,000.00	May 17, 2023 to March 31, 2025	Construction Services	Tendered
Zenith Paving Ltd.	\$ 1,074,420.00	May 29, 2023 to May 29, 2023	Asphalt and Fillers	Tendered
ALS Canada Ltd.	\$ 500,000.00	May 29, 2023 to March 31, 2025	Engineering Services	Tendered
KGS Group	\$ 2,602,828.00	May 30, 2023 to March 31, 2027	Engineering Services	Tendered
Husky Oil Operations Ltd.	\$ 2,108,155.00	April 1, 2023 to March 31, 2024	Asphalt and Fillers	Tendered
NSC Minerals Ltd.	\$ 2,932,170.50	October 14, 2022 to March 31, 2024	Other, Chemical, Gas	Tendered
Nelson River Construction Inc.	\$ 5,180,627.50	January 30, 2023 to March 31, 2024	Construction Services	Tendered
West-Can Seal Coating Inc.	\$ 7,703,137.00	January 30, 2023 to March 31, 2024	Construction Services	Tendered
West-Can Seal Coating Inc.	\$ 8,362,950.00	February 22, 2023 to March 31, 2024	Construction Services	Tendered
Redi-Form Construction	\$ 1,469,684.00	April 26, 2023 to March 31, 2024	Construction Services	Tendered
LCL Construction Ltd.	\$ 666,717.00	May 2, 2023 to October 20, 2023	Construction Services	Tendered
Wostco Contractors Inc.	\$ 836,285.00	May 2, 2023 to March 31, 2024	Construction Services	Tendered
WSP Canada Inc.	\$ 7,217,500.00	June 2, 2023 to March 31, 2028	Engineering Services	Tendered
Husky Oil Operations Ltd.	\$ 1,224,520.00	June 5, 2023 to June 12, 2023	Asphalt and Fillers	Tendered
Nelson River Construction Inc.	\$ 28,161,424.00	May 11, 2023 to March 31, 2024	Construction Services	Tendered
Nelson River Construction Inc.	\$ 27,134,595.00	May 11, 2023 to March 31, 2024	Construction Services	Tendered
Ray-Ann Transport Ltd.	\$ 537,050.00	January 25, 2023 to March 31, 2024	Construction Services	Tendered
Gravier Collet Gravel Inc.	\$ 739,646.00	May 25, 2023 to September 8, 2023	Construction Services	Tendered
Maple Leaf Construction Ltd.	\$ 28,557,302.00	May 3, 2023 to March 31, 2024	Construction Services	Tendered

Vendor Name	Contract Amount/Value	Contract Term	Description	Type/ Category
WSP Canada Inc.	\$ 812,000.00	June 21, 2023 to March 31, 2025	Engineering Services	Tendered
Eddie's Gravel Supply Ltd.	\$ 727,715.00	March 29, 2023 to March 31, 2024	Construction Services	Tendered
Tiger Calcium Services Inc.	\$ 587,380.00	May 25, 2023 to March 31, 2024	Construction Services	Tendered
Derksen Trucking Ltd.	\$ 525,311.10	May 30, 2023 to March 31, 2024	Construction Services	Tendered
PCL Constructors Canada Inc.	\$ 4,378,236.50	Mar 17, 2023 to March 31, 2024	Construction Services	Tendered
KGS Group	\$ 500,000.00	April 24, 2023 to March 31, 2025	Engineering Services	Tendered
Precision Joint Sealing Inc.	\$ 1,127,925.22	April 20, 2023 to March 31, 2024	Construction Services	Tendered
Dillon Consulting Ltd.	\$ 1,789,000.00	July 5, 2023 to March 31, 2025	Engineering Services	Tendered
Fort Distributors Ltd.	\$ 989,460.10	May 24, 2023 to March 31, 2024	Construction Services	Tendered
Russell Redi-Mix Concrete	\$ 6,073,942.88	May 15, 2023 to March 31, 2024	Construction Services	Tendered
Gravier Collet Gravel Inc.	\$ 543,485.00	June 6, 2023 to March 31, 2024	Construction Services	Tendered
Maple Leaf Construction Ltd.	\$ 8,029,777.00	May 30, 2023 to March 31, 2024	Construction Services	Tendered
Fort Distributors Ltd.	\$ 1,273,593.70	June 6, 2023 to December 31, 2023	Construction Services	Tendered
Minty's Moving Ltd.	\$ 6,258,042.00	June 29, 2023 to July 15, 2024	Construction Services	Tendered
KGS Group	\$ 522,771.92	June 16, 2023 to March 31, 2027	Engineering Services	Tendered
Minty's Moving Ltd.	\$ 8,716,140.00	June 16, 2023 to October 31, 2023	Construction Services	Tendered
Armcon Ltd.	\$ 2,247,927.68	August 1, 2023 to October 20, 2023	Construction Services	Tendered
Fort Distributors Ltd.	\$ 1,180,794.06	June 6, 2023 to December 31, 2023	Construction Services	Tendered
Maple Leaf Construction Ltd.	\$ 1,619,777.00	July 10, 2023 to March 31, 2024	Construction Services	Tendered
Nelson River Construction Inc.	\$ 505,733.00	February 23, 2023 to March 31, 2024	Construction Services	Tendered

Vendor Name	Contract Amount/Value	Contract Term	Description	Type/ Category
Nelson River Construction Inc.	\$ 545,892.00	February 22, 2023 to March 31, 2024	Construction Services	Tendered
Dillon Consulting Ltd.	\$ 815,214.89	August 11, 2023 to March 31, 2025	Engineering Services	Tendered
Tetra Tech Wei Inc.	\$ 1,250,000.00	August 11, 2023 to March 31, 2027	Engineering Services	Tendered
Dillon Consulting Ltd.	\$ 546,000.00	August 16, 2023 to March 31, 2024	Engineering Services	Tendered
Parsons Canada Ltd.	\$ 999,999.00	August 16, 2023 to March 31, 2028	Engineering Services	Tendered
Dillon Consulting Ltd.	\$ 720,000.00	August 17, 2023 to March 31, 2026	Engineering Services	Tendered
Precision Joint Sealing Inc.	\$ 1,196,482.00	April 20, 2023 to March 31, 2024	Construction Services	Tendered
Strilkiwski Contracting Ltd.	\$ 3,049,275.00	July 26, 2023 to March 31, 2024	Construction Services	Tendered
Environment and Climate Change	\$ 1,597,357.12	August 31, 2023 to March 31, 2024	Engineering Services	Direct Award
Dillon Consulting Ltd.	\$ 831,000.00	April 5, 2023 to March 31, 2024	Engineering Services	Tendered
Hoskin Scientific Ltd.	\$ 10,749,196.00	September 1, 2023 to September 1, 2025	Other, Equipment, Analysis	Tendered
Smook Contractors Ltd.	\$ 1,968,500.00	August 9, 2023 to March 31, 2024	Construction Services	Tendered
Husky Oil Operations Ltd.	\$ 3,062,400.00	September 8, 2023 to March 31, 2024	Asphalt and Fillers	Tendered

Historical Expenditures in Sector

The chart below shows expenditures by area rather than by department to capture expenditures in a sector unaffected by departmental reorganizations over time. This 10-year analysis includes expenditures for Agriculture, Environment and Climate, Indigenous Reconciliation and Northern Relations, Infrastructure and Transportation, Municipal Relations and Natural Resources and Northern Development.



5. Impending Legislative and Regulatory Changes

The following items have been passed by the Assembly and will come into force on the date specified.

None.

6. Scheduled Events

Event Name	Date/Location	Description	Expectation of Minister
Heavy Equipment and Aggregate Truckers (HEAT) – Fall Banquet and Dance	October 28, 2023 Delta Hotel, Winnipeg	Occurs annually. Event to recognize contributions in the construction industry.	23(1)(a)
Manitoba Trucking Association (MTA) – Fall Gala Awards	November 3, 2023 The Met, Winnipeg	Occurs annually. Event to recognize contributions in the trucking industry.	
Western Transportation Advisory Council (WESTAC) – Fall Member Forum	November 16, 2023 Vancouver, British Columbia	Occurs bi-annually. WESTAC comprises a group of industry, labour and government leaders as a forum for discussing transportation issues in Western Canada.	
			23(1)(a)
Manitoba Heavy Construction Association (MHCA) Awards Breakfast and Annual General Meeting	November 17, 2023 RBC Convention Centre, Winnipeg	Occurs annually. Manitoba Transportation and Infrastructure (MTI) consults the MHCA as one of the major stakeholders on large-scale initiatives that might affect the heavy construction industry.	23(1)(a)

		The MHCA Annual Construction Awards are a 30 year-long tradition and were originally established to provide the industry with formal recognition for work well done.
MTI Advertising Schedule (Winter Edition)	November 2023	Occurs four times a year in the winter, spring, summer and fall. The winter schedule is considered the first edition of the set of four as new projects are added following the annual estimates process where new projects are added to the Capital Program.
Fall Conditions Report	December	Occurs annually. Report prepared by the MTI Hydrologic Forecast Centre. It summarizes hydrologic conditions and observed weather in watersheds that affect the province. It explains how these conditions may affect water levels through the winter and potential risks for the spring flood in the coming year.

23(1)(a)

23(1)(a)

The Association of Manitoba Municipalities (AMM) Annual General Meeting - 2023 Fall Convention	November 28, 2023 – November 30, 2023	Occurs bi-annually in the spring and in the fall. The AMM Fall Convention is the annual general meeting of the entire AMM membership. Held each November and alternating between Winnipeg and Brandon, this event is the largest of the year and brings together approximately 900 delegates.	23(1)(a)
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23(1)(a)

Emergency Management Meeting	2023 (specific date TBD).	Emergency Management is to foster co-operation and discussion among federal, provincial, territorial governments with respect to emergency management in Canada to improve national disaster resilience by focusing on preparation, mitigation, response and recovery. The council meets at least twice a calendar year.
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7. Appendices

Acronyms

Acronym	Full Terms
AADT/vpd	Annual Average Daily Traffic/vehicles per day
AASHTO	American Association of State Highway Transportation Officials
ACEC-MB	Association of Consulting Engineering Companies (Manitoba)
BCF	Building Canada Fund
BN	Briefing Note
CBA	Community Benefit Agreement
CBSA	Canada Border Services Agency
CCW	CentrePort Canada Way
CEAA	Canadian Environmental Assessment Agency
CEM	Consulting Engineers of Manitoba
CFFP	Community Flood Protection Program
cfs	cubic feet per second
CIF	Commercial Infrastructure Fund
CoM	Council of Ministers
CRTC	Canadian Radio and Telecommunications Commission
CSAs	comprehensive Settlement Agreements
DFA	Disaster Financial Assistance
DFAA	Disaster Financial Assistance Arrangements
DFAs	Designated Flood Areas
DOT	Department of Transportation (many US jurisdictions are DOTs)
EIS	Environmental Impact Statement
EIT	Engineer in Training
ESP	Engineering Service Provider
GIS	Geographic Information System
HBR	Hudson Bay Railway
HTA	Highway Traffic Act
IFPI	Individual Flood Protection Initiative
INR	Indigenous and Northern Relations
IRTC	Interlake Reserves Tribal Council
MHCA	Manitoba Heavy Construction Association
MTA	Manitoba Trucking Association
NACC	Northern Association of Community Councils
NASCO	North American Strategy for Competitiveness
NDMP	National Disaster Mitigation Program
NSC	National Safety Code

Acronym	Full Terms
PAN	Premier's Advisory Note
POC	Lake Manitoba and St. Martin (Permanent) Outlet Channels
EOC	Lake St. Martin Emergency Outlet Channel
LMOC	Lake Manitoba (Permanent) Outlet Channel
LSMOC	Lake St. Martin (Permanent) Outlet Channel
PR	Provincial Road
PSC	Public Safety Canada
PTH	Provincial Trunk Highway
RTAC	Roads and Transportation Association of Canada (refers to the road rating with highest allowable axel loading weight allowance)
TAC	Transportation Association of Canada
TBWG	Transportation Border Working Group
TPIF	Trucking Productivity Improvement Fund
UHF	Urban Highway Fund
WESTAC	Western Transportation Advisory Council

Stakeholder Contact List

Organization	Contact Name	Title
Assiniboine River Basin Initiative (ARBI)	17(1), 17(2)(e)	Chairperson
Association of Consulting Engineering Companies – Manitoba (ACEC-MB)		President
Association of Manitoba Municipalities (AMM)		Executive Director
Canadian Red Cross Manitoba Region Winnipeg Office		President
CentrePort Canada Inc.		Executive Director
Concrete Manitoba		Vice-President
Construction Association of Rural Manitoba (CARM)		President and CEO
Construction Labour Relations Association of Manitoba (C.L.R.A.M.)		Chair
Heavy Equipment and Aggregate Truckers Association (HEAT)		President
International Red River Watershed Board (IRRWB) – International Joint Commission		President
Keystone Agricultural Producers (KAP)		Canadian Secretary
Manitoba Aviation Council (MAC)		General Manager
Manitoba Heavy Construction Association (MHCA)		President
		President and CEO
	Chair	

Manitoba Municipal Administrators Association	President
Manitoba Trucking Association (MTA)	President Executive Director
Merit Contractors Association of Manitoba	Chair
Red River Basin Commission (RRBC)	Executive Director
Thompson Regional Airport Authority (TRAA)	CEO
Trails Manitoba	Executive Director
Transportation Association of Canada (TAC)	Executive Director
Western Canadian Shippers' Coalition (WCSC)	President and CEO
Western Transportation Advisory Council (WESTAC)	President and CEO
Winnipeg Airports Authority (WAA)	President and CEO
Winnipeg Construction Association (WCA)	President
Winnipeg Metropolitan Region (WMR)	Executive Director
Indigenous Rights Holders	
<p>39 First Nation Communities that are part of the consultation process for the proposed Lake Manitoba and Lake St. Martin Outlet Channels Project:</p> <ul style="list-style-type: none"> • Lake St. Martin First Nation • Dauphin River First Nation • Little Saskatchewan First Nation • Pinaymootang First Nation • Dauphin River Northern Affairs Community (NAC) • Lake Manitoba First Nation • Ebb and Flow First Nation • O-Chi-Chak-Ko-Sipi First Nation • Kinonjeoshtegon First Nation • Misipawistik Cree Nation • Sandy Bay Ojibway First Nation • Skownan First Nation • Keeseekoowenin Ojibway First Nation • Fisher River Cree Nation • Peguis First Nation • Bloodvein First Nation • Norway House Cree Nation • Berens River First Nation • Hollow Water First Nation • Brokenhead Ojibway Nation • Sagkeeng First Nation • Black River First Nation • Poplar River First Nation • Aghaming NAC 	

<ul style="list-style-type: none"> • Berens River NAC • Fisher Bay NAC • Loon Straights NAC • Manigotagan NAC • Matheson Island NAC • Pine Dock NAC • Princess Harbour NAC • Incorporated Community of Seymourville NAC • Norway House NAC • Fox Lake Cree Nation • Pimicikamak Okimawin (Cross Lake Band of Indians) • York Factory Cree Nation • Tataskweyak Cree Nation • Council of Chiefs of Anishinaabe Agowidiwinan (First Nations in Treaty 2 Territory) • Manitoba Métis Federation
Anishininew Okimawin Island Lake Tribal Council – Winnipeg Office
Assembly of Manitoba Chiefs Secretariat – Winnipeg Office
Dakota Ojibway Tribal Council
Indigenous Chamber of Commerce
Interlake Reserves Tribal Council – Head Office
Keewatin Tribal Council – Winnipeg Office
Manitoba Keewatinowi Okimakanak, Inc. – Winnipeg Office
Manitoba Metis Federation, Inc.
Southeast Resource Development Council Corporation (SERDC) – Winnipeg Office
Southern Chiefs’ Organization, Inc. – Winnipeg Office
Swampy Cree Tribal Council – Winnipeg Office
West Region Tribal Council – Sub-Office

Agencies, Boards, and Commissions Appointments

- Disaster Assistance Appeal Board (4 members appointed, 1 vacancy)
- Licence Suspension Appeal Board (9 members appointed)
- Medical Review Committee (8 members appointed)
- CentrePort Canada Inc. – Board of Directors (1 member appointed)
- Manitoba Strategic Advisory Council (8 members appointed)

Statutory Responsibilities of the Minister

Any statutes that are not assigned to a particular Minister are the responsibility of the Minister of Justice, as are any amendments to those statutes.

- The CentrePort Canada Act (SM 2008, c. 45)
- The Drivers and Vehicles Act (SM 2005, c. 37, Sch. A)
- The Dyking Authority Act (RSM 1987, c. D110)
- The Emergency Measures Act (SM 1987-88, c. 11)
- The Emergency 911 Public Safety Answering Point Act (SM 1997, c. 19)
- The Groundwater and Water Well Act (SM 2012, c. 27)
[as it relates to the planning, construction or operation of provincial water control works]
- The Highway Traffic Act (SM 1985-86, c. 3)
- The Infrastructure Contracts Disbursement Act (RSM 1987, c. H65) (formerly The Highways and Transportation Construction Contracts Disbursement Act, C.C.S.M. c. H65)
- The Lake of the Woods Control Board Act (RSM 1987, c. L30)
- The Off-Road Vehicles Act (SM 1987-88, c. 64)
- The Public Works Act (RSM 1987, c. P300)
[except as it relates to real estate matters within the mandate of the Department of Consumer Protection and Government Services]
- The Provincial Railways Act (SM 1993, c. 32)
- The Red River Floodway Act (SM 2004, c. 18)
- The Surveys Act (RSM 1987, c. S240)
- [Part II]
- The Trans-Canada Highway Act (RSM 1987, c. T140)
- The Transportation Infrastructure Act (SM 2018, c. 10, Sch. A)
- The Water Power Act (RSM 1987, c. W60)
[as it relates to the planning, construction or operation of provincial water control works]
- The Water Resources Administration Act (RSM 1987, c. W70)
- The Water Rights Act (RSM 1988, c. W80)
[as it relates to the planning, construction or operation of provincial water control works]
- The Water Supply Commissions Act (RSM 1988, c. W100)