

A photograph of the Manitoba Legislative Building, a grand neoclassical structure with a prominent central dome topped by a golden statue. The building features a portico with tall columns and is surrounded by a well-maintained courtyard with green lawns, benches, and ornate street lamps. A fountain is visible on the left side of the courtyard. The sky is bright blue with scattered white clouds.

Departmental
Briefing

October 2023

**INDIGENOUS
RECONCILIATION
AND NORTHERN
RELATIONS**

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Indigenous Reconciliation and Northern Relations

Vision

Thriving Indigenous and northern Manitoba communities

Mission

To align government activities to advance Indigenous and northern relations and strengthen northern and Indigenous communities

Values

- ✓ Maintain excellence in our work
- ✓ Build and maintain strong relationships based on trust and respect
- ✓ Appreciate the importance of historical, legal and current relationships and contexts
- ✓ Promote positive and constructive representation of Indigenous and northern Manitoba communities
- ✓ Respect and honour diversity and inclusion

Responsibilities

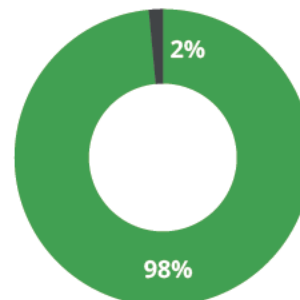
- Advance reconciliation
- Support Northern Affairs communities
- Implement settlement agreements
- Advise on Indigenous relations
- Implement Crown-Indigenous consultation policies

2023/24 Quick Facts

BUDGET	\$39 million	STAFF	106 Full Time Equivalents (FTEs)
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Summary Budget

thousands



	Budget	FTEs
Core	\$38,403	106
OREs	-	-
Consolidation and Other Adjustments	\$587	-
	\$38,990	106

Other Reporting Entities

N/A

Indigenous Reconciliation and Northern Relations

Federal, Provincial and Territorial Involvement

- Federal-Provincial-Territorial (FPT) Ministers of Indigenous Affairs
- Federal-Provincial-Territorial-Indigenous Roundtable on Missing and Murdered Indigenous Women, Girls and 2SLGBTQI+ people
- Northern Development Ministers Forum

The minister is responsible for

0	ABC appointments
4	Statutes
7,436	Regulatory Requirements

Operating Budget by Main Appropriation

Part A (thousands)



2023/24 Budget

■ Administration and Finance	\$2,157
■ Indigenous Reconciliation and Northern Relations	\$36,200
■ Cost Related to Capital Assets	\$46

Capital, Loans and Guarantees

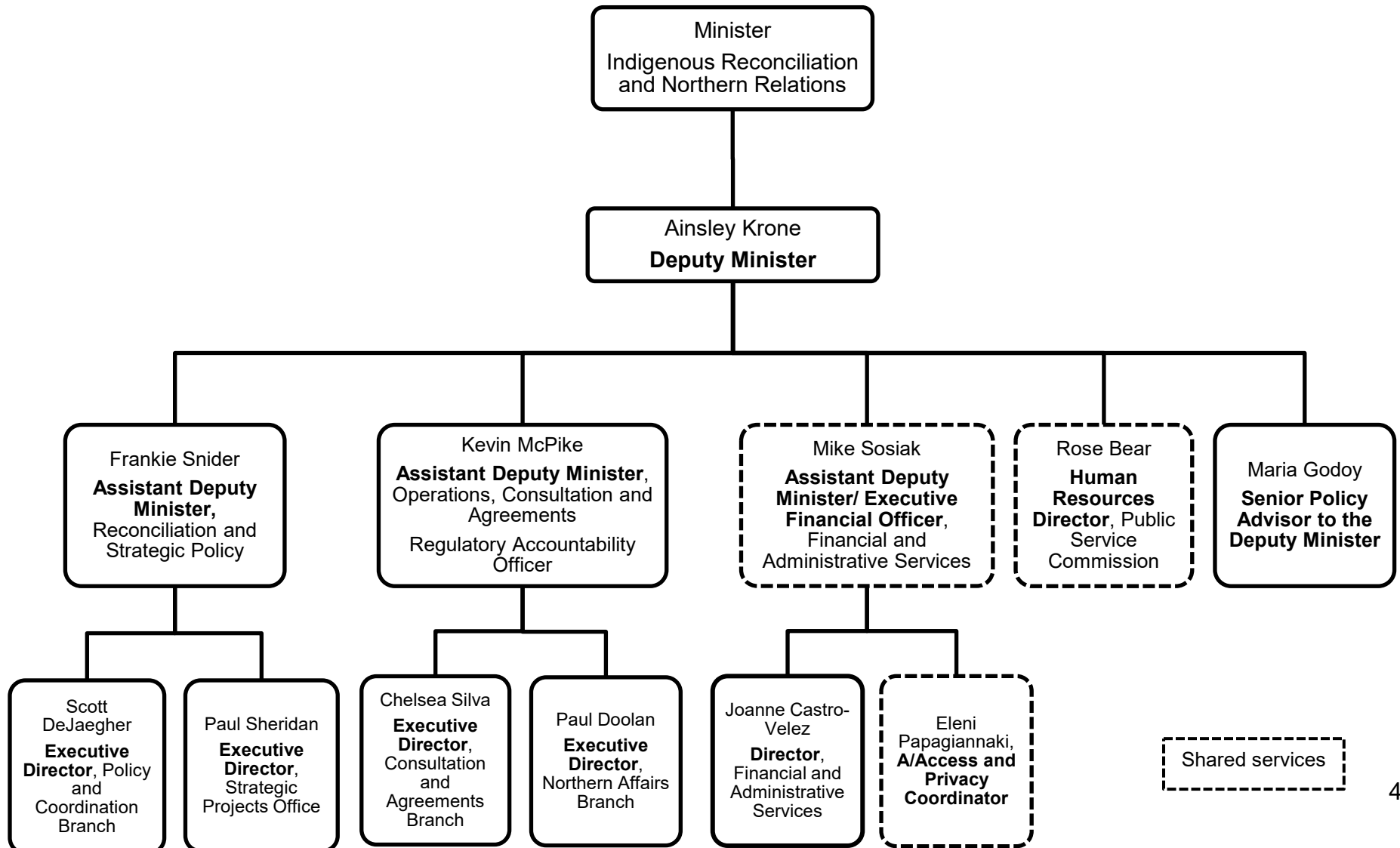
Part B, C, and D (thousands)

N/A

2. Department Organization

Organizational Chart

Note: Chart reflects the organization as of August 31, 2023



Deputy Minister

Ainsley Krone

Ainsley Krone was appointed Deputy Minister of Indigenous Reconciliation and Northern Relations on March 17, 2023. Since 2021, she served as Acting Manitoba Advocate for Children and Youth (MACY), at the Office of the Manitoba Advocate for Children and Youth, an independent office of the Manitoba Legislative Assembly. Over a period of 14 years, Ainsley held positions at MACY including Deputy Manitoba Advocate for Children and Youth, Manager of Research and Public Education, and Special Investigator on MACY's child death review unit. She began her career as a Direct Service Youth Worker and Alternative Education Program Developer in British Columbia as well as working as a support counsellor inside women's safe houses.



Ainsley holds an MA in Communication, with a specialization in international and intercultural communications; she is a Registered Social Worker with the Manitoba College of Social Workers.

Department Strategy Map

Vision

Thriving Indigenous and northern Manitoba communities.

Mission

To align government activities to advance Indigenous and northern relations and strengthen northern and Indigenous communities.

Values

- Maintain excellence.
- Build and maintain strong relationships based on trust and respect.
- Appreciate the importance of historical, legal and current relationships and contexts.
- Promote positive and constructive representation of Indigenous and northern Manitoba communities.
- Respect and honour diversity and inclusion.

Priorities and Objectives

Quality of Life – Improving Outcomes for Manitobans

- Create Conditions to Improve Quality of Life
- Advance Truth and Reconciliation
- Foster a Climate Conducive to Private Investment

Working Smarter – Delivering Client-Centred Services

- Foster Innovations
- Reduce Red Tape
- Involve Manitobans in Decision Making
- Be Transparent

Public Service – Delivering Client-Service Excellence

- Build Our Capacity to Deliver
- Foster Diversity and Inclusion
- Strengthen Respect in our Workplace

Value For Money – Protecting Manitoba’s Bottom Line

- Provide Value for Money
- Increase our Financial Comptrollership
- Balance the Budget

Department Responsibilities

The Minister of Indigenous Reconciliation and Northern Relations is responsible for the advancement of truth and reconciliation and strengthening of Indigenous relations in Manitoba, supporting the provision of essential municipal programs and services to Northern Affairs Communities, and the fulfillment of Manitoba’s legal obligations to Indigenous communities.

The overall responsibilities of the Minister and the department of Indigenous Reconciliation and Northern Relations include:

(1) Advance truth and reconciliation across the Manitoba government and across all sectors of society (per *The Path to Reconciliation Act*)

- Lead the government’s participation in the truth and reconciliation process
- Guide the development of a government strategy for advancing truth and reconciliation
- Prepare an annual report on the measures taken by government to advance reconciliation
- Provide timely, practical and effective policy direction and advice related to Indigenous communities and northern Manitoba

- Co-develop and promote initiatives to continue Manitoba’s advancement on the path of reconciliation, in partnership with Indigenous governance and communities in Manitoba

(2) Support Indigenous and Northern Affairs Communities (per *The Northern Affairs Act*)

- Coordinate the activities of the government in northern Manitoba, including cottage areas in unorganized territories
- Support the advancement of growth, independence and sustainability of local government and incorporated communities for greater self-sufficiency of Northern Affairs Communities, including the development and delivery of policies, programs, and services to improve social and economic outcomes
- Promote good governance and an enhanced quality of life for northern and remote communities and settlements designated under The Northern Affairs Act

(3) Address legal obligations and implement the duty to consult (per various legal and constitutional obligations)

- Establish and consistently implement Crown consultation policies to meet Manitoba’s consultation obligations when government decisions may affect Indigenous and/or Treaty rights
- Implement the land, financial and cooperative elements of signed settlement agreements with Indigenous communities, including Treaty Land Entitlement (TLE), implementation of hydroelectric related impact and settlement agreements, Crown-Indigenous consultation and negotiations of settlement agreements

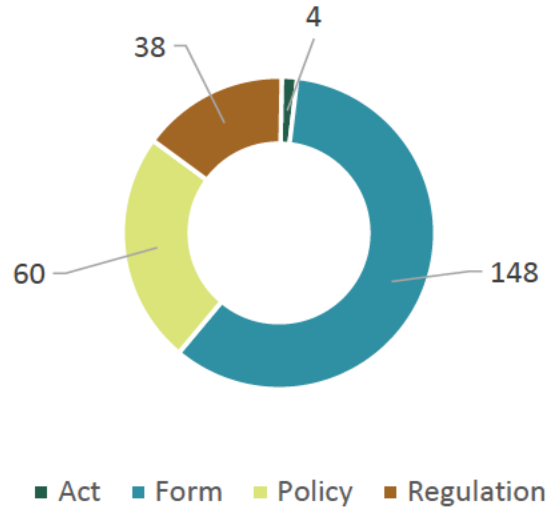
Policy Instruments

As of March 31, 2023

A regulatory requirement is an action that must be taken by a Manitoba resident, local government, non-profit or business in order to access a program or service of the government or government agency, carry on business, or participate in a regulated activity. Regulatory requirements are found in statutes, regulations, policies, or forms made by government departments or government agencies.

The department currently administers **7,436** regulatory requirements through **250** policy instruments. A chart of the policy instruments by type is included below.

Count of Department's Regulatory Instruments by Type



* Note that a list of statutory responsibilities of the Minister is included in the appendix.

Program Descriptions

Reconciliation and Strategic Policy Division is responsible for fostering partnerships to advance true and lasting reconciliation. The Division coordinates strategic policy and advice, leading work on key files including the Manitoba government's truth and reconciliation strategy and collaborative responses to the national tragedy of MMIWG2S+, supports for Indian Residential School (IRS) Survivors, and much more.

Operations, Consultation and Agreements Division is responsible for providing municipal, governance, administrative, financial and technical assistance to Northern Affairs Communities. The Division also negotiates and implements various settlement agreements, addresses Manitoba's legal obligations on Treaties and develops and implements Manitoba's duty to consult policy.

Finance and Administration Services is responsible for fiscal management and control, including budgeting and financial reporting. Unique to Indigenous Reconciliation and Northern Relations is that the Financial and Administration branch is responsible for the Northern Affairs Trust Fund, which is used for the operations and collection of property taxes for Northern Affairs Communities. The

Division provides shared services to Municipal Relations, Indigenous Reconciliation and Northern Relations and Sport, Culture and Heritage.

Human Resources

Staffing Overview

FTE and Salaries and Employee Benefits by Appropriation

Main Appropriations	2023/24		2022/23	
	FTEs	\$(000s)	FTEs	\$(000s)
Administration and Finance	22.00	1,970	22.00	1,878
Indigenous Reconciliation and Northern Relations	84.00	7,874	82.00	7,262
TOTAL	106.00	9,844	104.00	9,140

Explanation: *Reflects an increase of 2.00 FTEs and related salaries and benefits, other expenditures and grants for water and wastewater operator certification and safe drinking water in Northern Affairs Communities.*

Minister's and Deputy Minister's Staff ^{*a}

List of Non-Political Staff		
Branch	Title	Name of Employee
Minister's Office	Administrative Assistant To The Minister	Vacant
Minister's Office	Administrative Assistant To The Minister	LeClerc, Heather
Minister's Office	Correspondence Secretary	Ali, Margaret
Deputy Minister's Office	Assistant To The Deputy Minister	Luna, Marinelle
Deputy Minister's Office	Assistant To The Deputy Minister	Vacant
Deputy Minister's Office	Deputy Minister	Krone, Ainsley
Deputy Minister's Office	Senior Policy Advisor To The Deputy Minister	Godoy, Maria
Total	7	

List of Political Staff	
Branch	Title
Minister's Office	Executive Assistant To The Minister
Minister's Office	Special Assistant To The Minister
Total	2

Notes

* As of August 31, 2023

^a List of Minister's and Deputy Minister's staff is based on employee's position title, cost center and fund center.

Vacancies *

Type	Count
Total FTEs	106.0
Total Value of Vacant FTEs	26.0

24.5%
Vacancy Rate^a

^aVacancy rate calculations include 13 new positions. If those are excluded, the vacancy rate is 12%

Appointments **

Competitive Appointments	Count
Competition - Internal	8
Competition - Open	11
Total	19

Direct Appointments	Count
Difficult to Recruit Position	2
Reassignment	1
Total	3

Event Type	Count
Acting Status	4
In-Service Appointment	17
New Appointment	6
Total	27

Terminations **

Type	Count
Retirements	1
Other Terminations	3
Total	4

Employment Equity *

Employment Equity Group	Percent inside IRNR	Percent inside all departments
Woman	63.3%	57.1%
Indigenous Peoples	22.8%	10.8%
Person with Disabilities	6.3%	9.7%
Visible Minority	25.3%	19.6%

Notes

* As of August 31, 2023

** From April 1, 2023 to August 31, 2023

Glossary of Human Resources Terms

Term / Acronym	Definition
Acting Status	Temporary assignment of an employee to another position with a higher maximum rate of pay.
Acting Status to Regular	Appointment of an individual previously in acting status to a position on a regular (permanent) basis.
Competition – Closed	Competition in which only current employees are eligible to apply.
Competition – Internal	Competitions in which only current employees within a specific department or work area are eligible to apply.
Competition – Open	Competition for which anyone eligible to work in Canada may apply.
Competitive Appointments	Appointments resulting from a competition (Open, Closed, Internal); excluding secondments.
Difficult to Recruit Position	Appointment of an individual to a position that is determined to be difficult to recruit (including difficult to recruit location).
Direct Appointments	Appointment made outside of a competitive process.
Employment Equity Group	Inclusive of four groups recognized by the Manitoba government for employment equity initiatives: women, Indigenous peoples, persons with disabilities and visible minorities.

Employment Equity Initiative	Appointment of an individual who is a member of a designated group for the purposes of advancing public service employment equity goals and objectives.
Former Employee Returning	Appointment of an individual previously terminated, generally to a similar position.
Full-Time Equivalent (FTE)	A measurement for number of positions. Every full-time regular position represents one full-time equivalent position.
Indigenous People	Employee who identifies as a person of North American Aboriginal ancestry including First Nation, (status and non-status Indians), Inuit and Metis
In-Service Appointments	Appointment of existing employees in a new/different position.
New Appointment	Appointments of individuals who are not pre-existing employees (ie. member of the public).
Other Direct Appointments	Appointment of an individual where other reason codes do not apply.
Persons with Disabilities	Employee who identifies as a persons whose functional limitations owing to their impairment have been accommodated or may require accommodation in their job or workplace, and/or persons who have a long-term or recurring impairment and believe an employer or potential employer is likely to consider them to be disadvantaged in employment by reasons of that impairment, or persons who have a long-term or recurring impairment and consider themselves to be disadvantaged in employment by reasons of that impairment.
Retirement	Employees who end their employment, and who typically begin to collect entitlements from the Civil Service Superannuation Board.
SAPEX	Sapex is a database hosted on a Oracle Server where major employee information were appended monthly. Data from this database are never changed once uploaded and are used for reports that requires consistency.
Political Employee	A political staff member appointed by the Lieutenant Governor in Council under section 59(1) of The Public Service Act.
Termination	Employees whose employment has ended with the Manitoba government, with or without cause.
Total FTEs	Total value of all FTEs, including full time and part-time positions.
Total Value of Vacant FTEs	Sum of vacant FTEs excluding Minister's position and Career Opportunity for Student FTEs.
Vacancy Rate	Percentage of vacant FTEs.

Visible Minorities	Employee who identifies, because of their race or colour, as a visible minority
Women	Employee who identifies as a woman

3. Strategic Overview

Urgent Matters

The following items require action or attention by the end of the calendar year:

1. Prairie Green Landfill Search
2. Brandon Indian Residential School Burial Site at Turtle Crossing Campground
3. Gaming Litigation and Revenue Sharing
4. Manitoba's Truth and Reconciliation Strategy
5. Leaf Rapids Initiative

Issue notes follow on the next pages.

1. Issue Title: Prairie Green Landfill Search


High Level Summary:

- Rebecca Contois, Mercedes Myran, Morgan Harris and a fourth unidentified woman, who Indigenous Elders have named Mashkode Bizhiki'ikwe, or Buffalo Woman, were First Nation women allegedly murdered by Jeremy Skibicki in 2022. A first-degree murder charge was laid following the discovery of Ms. Contois' partial remains at Brady Road landfill in May 2022. Additional charges were laid in December 2022.
- The remains of Ms. Myran, Ms. Harris and Buffalo Woman were not recovered. The Winnipeg Police Service (WPS) suspects the remains of Ms. Myran and Ms. Harris to be at the Prairie Green Landfill (PGL). Both women were from Long Plain First Nation (LPFN).
- WPS declined to search PGL for the remains of Ms. Myran and Ms. Harris citing feasibility concerns. Following public outcry, the Government of Canada provided \$500K to AMC towards a feasibility study for searching PGL. This study was overseen by a committee led by the Assembly of Manitoba Chiefs (AMC) and LPFN.
- The Government of Manitoba offered ex-officio support for the feasibility study including technical resources and provincial staff to the technical working group. The results of the study were announced at a press conference in May 2023, and the report has since been released to the public in its entirety.
- While the study determined that a search is feasible, it also noted significant health and safety concerns due to the contents and construction of the landfill. The study noted that a potential search could include a volume of 60K tons of materials, with anticipated costs ranging from \$84 million to \$184 million. The study concluded that a search could take between one and three years with no guarantee of locating any remains.
- The City of Winnipeg has publicly stated that they do not have funds to contribute to a potential search, and that they view it as a federal responsibility.
- In July 2023, the Government of Manitoba announced it would not commit to a search of PGL due to the health and safety concerns noted in the feasibility study. Families and advocates blocked access to the Brady Landfill following the announcement. Significant public pressure has been placed on Manitoba by various advocates for a search and the issue has received a substantial local, national and international media attention.

Current Status:

- Regional and national Indigenous leadership organizations including AMC, LPFN, Southern Chiefs Organization, Manitoba Keewatinowi Okimakanak and the Assembly of First Nations continue to call for a search of the landfill.
- Two camps have been set up in Winnipeg by family members and other supporters with the goal of having a search conducted. These camps include Camp Morgan at the Brady Road Landfill and Camp Mercedes at the Canadian Museum for Human Rights.

Confidential Advice to Minister:

- 23(1)(a) 

- 23(1)(a)

Options and Recommendations

Options could include:

1. 23(1)(a)

5. 23(1)(a)



Recommendation: 23(1)(a)



Contact Person:

Frankie Snider, Assistant Deputy Minister, Reconciliation and Strategic Policy,
204-794-3721

2. Issue Title: Brandon Indian Residential School Burial Site at Turtle Crossing Campground

High Level Summary:

- The Brandon Indian Residential School (BIRS) operated from 1895 to 1972 and housed thousands of Indigenous children. There are two known burial sites associated with the school.
- One confirmed location is on privately owned land at the Turtle Crossing Camp Ground (TCC). This land was formerly owned by the City of Brandon and sold to a private owner in 2001. The current landowner, 17(1) & 17(3)(d) purchased the land in 2002 and developed it into a recreational vehicle campground in 2007.
- The burial site located on TCC opened in 1896 and operated until at least 1912. A fence and cairn were erected in the 1960s to protect and memorialize the site; however, they were removed somewhere between 2005 and 2010 while under the ownership of 17(1) & 17(3)(d)
- The Burial Ground located within the Turtle Crossing campground is considered an unlicensed cemetery under The Cemeteries Act. The province has no oversight or authority under The Cemeteries Act given the site's status as an unlicensed cemetery.
- Sioux Valley Dakota Nation (SVDN) has been working since 2012 to locate and identify children who died while attending BIRS. Archival records have identified 51 names of children who are known to have been buried within this location. Other Indigenous Organizations are also engaged such as the Southern Chiefs Organization (SCO) and Manitoba Keewatinowi Okimakanak (MKO).
- In 2018, 17(1) & 17(3)(d) applied for a variance with the City of Brandon for redevelopment. Under The Heritage Resources Act, both Manitoba and Brandon have the ability to halt any work on a site believed to contain heritage resource or human remains until a Heritage Resource Impact Assessment (HRIA) has been completed.
- The full scope of the burial site is unknown. A partial geophysical survey was conducted but was not completed due to obstacles such as parked vehicles on the site.
- MKO and SVDN held a joint press conference on August 3, 2023, calling on Manitoba to designate TCC a Heritage Site in order to ensure its protection. In addition, MKO and SVDN have made written requests to the former. This is a highly sensitive issue that can contribute to emotional trauma for Indigenous communities, especially Residential School Survivors and their families.

Current Status:

- A Fencing Agreement was signed between the City of Brandon and 17(1) & 17(3)(d) on July 18, 2023. This Agreement will allow for the installation of temporary, non-invasive fencing around the site this fall.
- A second HRIA is required to delineate the boundaries of the burial site. Manitoba provided Brandon with a list of Heritage Resource Branch, Heritage Consultants to share with 17(1) & 17(3)(d) as per his request. At this time, he has shown interest in completing the full HRIA.
- Access to the site is limited to registered campground guests or via appointment with the owner. This introduces barriers to Indigenous families and communities wishing to commemorate the children who died while attending BIRS.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

- 23(1)(a) [Redacted]
- [Redacted]

Options and Recommendations:

Future options could include:

1. 23(1)(a) [Redacted]

Recommendation: 23(1)(a) [Redacted]

Contact Person:

Frankie Snider, Assistant Deputy Minister, Reconciliation and Strategic Policy,
204-794-3721

3. Issue Title: Gaming Litigation and Revenue Sharing

High Level Summary:

- The Assembly of Manitoba Chiefs (AMC) and Sand Hills Casino filed a Statement of Claim (2017) and an amended claim (2018), against the Government of Manitoba and Manitoba Liquor and Lotteries (MBLL) alleging breach of contract related to Sand Hills Casino and breaches of fiduciary duty and honour of the Crown. The claim asserts that the evolution of provincial gaming occurred without consultation with First Nations and that government improperly denied First Nations the opportunity to establish a casino in Winnipeg but allowed other gaming downtown.

- 23(1)(a) [Redacted]

Current Status:

- Municipal Relations, Indigenous Reconciliation and Northern Relations (IRNR) and Justice have been meeting with AMC and Sand Hills' representatives since early 2023 to clarify interests, goals, concerns, and share information.
- 23(1)(a) [Redacted]
- As part of its United Nations Declaration on the Rights of Indigenous Peoples Act Action Plan, the federal government has committed to advancing discussions on the participation of Indigenous Peoples in gaming and its regulation across Canada. In June 2023, the Senate introduced Bill S-268 to amend the Criminal Code and the Indian Act to enable First Nations to act as their own regulator for all gaming activities.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

- 23(1)(a) [Redacted]

Options and Recommendations:

- 23(1)(a) [Redacted]

Recommendation: 23(1)(a) [Redacted]

Contact Person:

Frankie Snider, Assistant Deputy Minister, Reconciliation and Strategic Policy,
204-794-3721

4. Issue Title: Manitoba's Strategy for Truth and Reconciliation with Indigenous Peoples

High Level Summary:

- The 2016 Path to Reconciliation Act (the Act) sets out the government's commitment to advancing truth and reconciliation, led by the Minister responsible for truth and reconciliation. The Act requires the Minister responsible to guide the development of a strategy for truth and reconciliation and produce an annual report on the measures taken to advance truth and reconciliation.
- In 2022, the Auditor General of Manitoba produced an audit report, which concluded that Manitoba has not fulfilled its commitments under the Act primarily due to the lack of a provincial truth and reconciliation strategy.

- 23(1)(a)

- 23(1)(a)

- Progress on coordinating departmental action has begun. In June, the Deputy Ministers Committee on Truth and Reconciliation (DMC-TR) was struck to play a central leadership role in the timely, effective and consistent advancement of Manitoba's priorities, commitments and statutory obligations regarding truth and reconciliation with Indigenous Peoples, including the Strategy. 23(1)(a)

Current Status:

- The election Blackout and Caretaker Convention periods have impacted the ability of the department to proceed with the engagement plan with Indigenous leadership; however these efforts will resume in October.
- Interdepartmental coordination continues through the work of DMC-TR. Moving forward, DMC-TR subcommittees have been established to lead analysis into complex, whole of government issues (e.g., economic reconciliation, jurisdiction, public service, engagement and consultation, corporate strategies). IRNR provides secretariat support for DMC-TR and its subcommittees.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

Options and Recommendations:

Recommendation: 23(1)(a) [Redacted]

Contact Person:


Frankie Snider, Assistant Deputy Minister, Reconciliation and Strategic Policy,
204-794-3721

5. Issue Title: Leaf Rapids Initiative

High Level Summary:

- The Town of Leaf Rapids was once a thriving community built by Manitoba in the 1970s to support the Ruttan mine, which closed in 2002.
- The Town is now nearly insolvent. Its small and declining tax base cannot finance essential community services and infrastructure upgrades. The Town was placed under a provincial Order of Administration in January 2020.
- The Town's population peaked at 2,356 in 1981. Per the 2021 census, the population has decreased to 351 and is largely Indigenous.
- In February 2020, Indigenous Reconciliation and Northern Relations (IRNR) was directed to engage with First Nation leaders and the Government of Canada in exploratory discussions to transition the Town to a First Nation reserve.
- IRNR, Municipal Relations (MR) and Consumer Protection and Government Services (CPGS) are the lead departments for the Leaf Rapids Initiative.
- IRNR houses the Leaf Rapids Initiative Team comprised of an Executive Director (Consultation and Agreements) a Senior Policy Analyst (Strategic Projects Office) and a Project Manager (external consultant). The team coordinates exploratory discussions and cross-departmental work.
- Work is guided by a Steering Committee that includes membership from numerous other departments that have interests and operations in Leaf Rapids (Health, Justice, Environment and Climate, Natural Resources and Northern Development, Families).
- While a long-term governance approach for Leaf Rapids continues to be explored, there are also growing expectations for immediate government intervention and investments in the community to address growing socio-economic issues (violence, housing, mining remediation, job loss).

Current Status:

- 20(1)(c.1) & 23(1)(a)
- 

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

Options and Recommendations:

- 23(1)(a) [Redacted]

Recommendation: 23(1)(a) [Redacted]

Contact Person:

Kevin McPike, Assistant Deputy Minister, Operations, Consultation and Agreements,
204-794-4023

Strategic Priorities and Opportunities

The following items are matters for consideration in the longer term that may pertain to organizational changes, strategic plans, multi-year projects, emerging issues and other topics:

1. Inuit Dene Settlement Agreement (South of 60)
2. Duty to Consult and Accommodate Framework Update
3. Northern Affairs Cottage Administration Modernization Project (Phase II)
4. Northern Affairs Communities – Issues, Branch and Northern Affairs Act Review

Issue notes follow on the next pages.

1. Issue Title: Inuit Dene Settlement Agreement (South of 60)**Timeline for Action:** March 31, 2024**High Level Summary:**

- The Inuit and Dene have established claims to lands and resources in northern Manitoba, along the Manitoba-Nunavut border and in the Churchill area.
- On January 18, 2016, Manitoba signed an Agreement-in-Principle with the Inuit of Nunavut and the Sayisi Dene and Northlands Denesuline First Nations to resolve their claims. Manitoba negotiated from a mandate that government's contribution to a settlement would consist of some parcels of land, recognition of defined harvesting rights and the establishment of a Resource Management Board, but would not include monetary compensation.
- The federal government initiated Crown consultations in June 2018 with 11 Indigenous groups. That process is complete with nine communities. Canada has consulted only on matters in the proposed Settlement Agreement within federal jurisdiction and has invited Manitoba to consult on matters under provincial jurisdiction. 23(1)(a)

Current Status:

- An inter-departmental review of the draft Agreement took place in 2020-2022 and is now complete. The next steps will involve:
 - compiling information gathered through the internal review process; and,
 - initiating section 35 consultation with potentially affected Indigenous groups and engagement with the tourism sector in the Churchill region.
 - 19(1)(a)
 - The results of the consultation and engagement processes will inform options and recommendations for Cabinet on how to proceed with the Agreement.

Confidential Advice to Minister:

- 23(1)(a)

- 23(1)(a) [Redacted]

Options and Recommendations:

IRNR recommends that the Minister:

1. 23(1)(a) [Redacted]


Contact Person:

Kevin McPike, Assistant Deputy Minister, Operations, Consultation and Agreements,
204-794-4023

2. Issue Title: Duty to Consult and Accommodate Framework

Timeline for Action: March 31, 2024

High Level Summary:

- Manitoba has a legal obligation to consult, and where appropriate, accommodate Indigenous groups whenever a government decision or action may infringe upon or adversely affect the exercise of an Aboriginal or Treaty right.
- There is an existing 2009 Interim Provincial Policy for Crown Consultations with First Nations, Métis Communities and other Aboriginal Communities that currently guides how Crown-Indigenous consultations are carried out by Manitoba.
- Government has made public commitments to establish a duty to consult framework for respectful and productive Crown consultations with Indigenous groups to replace the 2009 Interim Policy and provide updated guidance and certainty for Government staff.
- 23(1)(a) 
- Although the existing 2009 consultation policy continues to meet legal obligations, the new framework includes modernized language and advice and direction reflective of best consultation practices, as well guidance for proponents to engage with Indigenous groups early in the planning process.

Current Status:

- The updated framework provides clearer direction for government staff, reflects recent court decisions, and clarifies the role of proponents to engage with Indigenous groups and participate in consultation.
- To support implementation of the new framework, the department is preparing options for government's consultation funding and organizational models, as well as tracking consultation records across government and streamlining initial assessments.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

Options and Recommendations:

IRNR recommends that the Minister:

1. 23(1)(a) [Redacted]

Contact Person:

Kevin McPike, Assistant Deputy Minister, Operations, Consultation and Agreements,
204-794-4023

3. Issue Title: Cottage Area Modernization Program (CAMP)

Timeline for Action: Short-to-long term

High Level Summary:

- In 2005, IRNR inherited responsibility for cottage lots (outside of Provincial Parks) that had been sold by the Lands Branch, Department of Natural Resources and Northern Development (NRND), without any accompanying legal framework or dedicated resources to address the administration of these cottage areas.
- The number of cottages within IRNR jurisdiction has increased to over 1,600 lots across 40 cottage areas outside the boundaries of provincial parks, incorporated municipalities, communities and settlements. There has also been a corresponding increase in inquiries and demand for services, which has exacerbated gaps in governance, cost recovery, service delivery processes and program sustainability.
- The lack of dedicated resources, an organized administrative model and a solid regulatory framework that drives these issues are the rationale behind the development of a modernization plan for cottage areas outside provincial parks in northern Manitoba. The Department received a mandate in March 2020 to undertake this work.

Current Status:

- In 2021, the first phase of a two-phase project began to coordinate the development of a comprehensive and implementation-ready modernization plan that will address the gaps/complexities in cottage administration. Phase 2 will focus on the implementation of the plan after seeking Cabinet approval, starting in the 2023/24 fiscal year.
- The data, which informed the recommendations in the modernization plan, were gathered through a jurisdictional scan across Provinces within and outside Canada, consultations with branches within NRND and engagement with cottage owners, associations and businesses.
- The engagement with cottage owners, associations and businesses was considered a crucial point in the development of the modernization plan and to ensure that cottagers' voices shape the future state of cottage administration in Northern Manitoba. The data gathered to date through these engagements indicates high participation and interest by cottage owners.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

Options and Recommendations:

- 23(1)(a) [Redacted]

Contact Person:

Kevin McPike, Assistant Deputy Minister, Operations, Consultation and Agreements,
204-794-4023

Issue Title: Northern Affairs Communities – Issues & Program Review

Timeline for Action: Immediate

High Level Summary:

- The Department supports and facilitates the provision of municipal services and infrastructure as the municipal authority for 48 designated communities as defined by The Northern Affairs Act (the Act).
- The Northern Affairs Branch (NAB) identifies environmental compliance, governance and administration, and emergency management issues that require extensive branch support and pose significant liability for the Department.
- Developing a coordinated approach from government is required, particularly related to emergency management issues (wildfires, floods, and infrastructure).

1. Environmental Compliance:

- The September 2022 Office of the Auditor General's Report on Provincial Oversight of Drinking Water Safety noted high levels of non-compliance for Northern Affairs community water systems, specifically issues with long-term Boil Water Advisories and operator certification.
- In response, the Department has resolved long-term advisories in Easterville, Thicket Portage, Berens River North and Duck Bay. Plans are in place for six remaining long-term advisories in Sherridon, Pelican Rapids, Moose Lake, Matheson Island, Red Sucker Lake and Berens River South.
- The Department also introduced the pilot Circuit Rider training program (practical hands-on training for operators); reviewed and updated certification training requirements and tracking; and implemented contract certification exam training with Red River Polytechnic.
- The department faces challenges meeting regulatory requirements for landfill operations, wastewater treatment plants and lagoons. The department works closely with Indigenous Services Canada on shared service agreements to address these and other municipal service issues.

2. Governance and Administration:

- Many Northern Affairs communities require significant departmental oversight and resources with respect to governance and administration of community councils.

3. Emergency Management & Mitigation:

- Per The Emergency Measures Act, the Minister of IRNR is the “local authority” for unincorporated Northern Affairs communities and areas within the unorganized territory. The Department bears significant liability in emergencies under provincial legislation, including supporting emergency plans and services such as fire departments.
- The Department monitors and evaluates emergencies in and around Northern Affairs communities and the unorganized territory.
- The Department works closely with federal, provincial and First Nations partners to mitigate damage and respond to natural disaster events such as flooding and wildfires.

Current Status:

1. Environmental compliance: In 2023/24, the Department received \$1.5M in ongoing funding to continue training programs, create two new Operator-in-Charge positions to provide increased oversight and increase community operators’ hourly wages.
2. Governance and administration: In June 2023, a Ministerial Order was issued to dissolve Dallas Red Rose Community Council due to non-compliance with an earlier Ministerial Order related to Respectful Workplace training. The community of Mallard is also under a Ministerial Order from 2020.
3. Emergency management and mitigation: The 2022 Spring Flood impacted many communities in the north, including twelve Northern Affairs communities. The department assists community councils in emergency management but also disaster mitigation where flooding occurs.

Confidential Advice to Minister:

- 23(1)(a) [Redacted]

- 23(1)(a) [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

Options and Recommendations:

That the Minister:

1. 23(1)(a) [Redacted]

Contact Person:

Kevin McPike, Assistant Deputy Minister, Operations, Consultation and Agreements,
204-794-4023

Renewing Relationships and Advancing Indigenous Reconciliation

Indigenous Reconciliation and Northern Relations is primarily responsible for leading the government's participation in the truth and reconciliation process and guiding the development of a strategy for reconciliation, per The Path to Reconciliation Act.

The department coordinates action on truth and reconciliation through the Deputy Ministers Committee on Truth & Reconciliation (DMC-TR). DMC-TR is co-chaired by the Deputy Minister of IRNR and the Clerk of the Executive Council. The mandate of DMC-TR is to play a central leadership role in the timely, effective and consistent advancement of Manitoba's priorities, commitments and statutory obligations regarding reconciliation with Indigenous Peoples.

The Truth and Reconciliation Commission's Calls to Action under the department's purview include implementing strategies for the ongoing identification, commemoration and protection of residential school cemeteries (#75 & #76).

MMIWG2S+ Inquiry Calls for Justice themes under the department's purview include:

- Ensuring access to clean drinking water, adequate food and infrastructure to meet the social and economic needs of Indigenous peoples
- Honouring land claim and self-government agreements between the Inuit and the Crown, protecting and revitalizing Inuit culture and language, and support Inuit self-determination in law, policy, service development and data collection
- Supporting the representation of Metis voices in decision-making, cultural programs for Metis people in urban centres, dialogue between Metis and First Nations
- Supporting networking and wellbeing of Indigenous 2SLGBTQQIA persons

Federal, Provincial and Territorial Overview

Representation at FPTs

1. The Northern Development Ministers Forum (NDMF) with the Minister of Natural Resources and Northern Development as lead.

Description: NDMF advances the diverse and common interests of people living in Canada's North, while raising awareness among decision-makers and the public about the accomplishments, contributions and potential of the North.

Established in 2001, member jurisdictions of the NDMF include the governments of Newfoundland and Labrador, British Columbia, Alberta, Saskatchewan, Manitoba, Yukon, Northwest Territories, Nunavut, Ontario, and Québec, as well as the Government of Canada.

The NDMF's mandate is to:

- reinforce cooperation among federal, provincial and territorial authorities in northern regions of Canada;
- identify with the appropriate federal-provincial / territorial (FPT) table and/or provide leadership on strategic actions that will advance the socio-economic development of the North;
- exchange information, increase awareness, share best practices on northern priorities; and
- recommend actions to be implemented by Ministers in accordance with their mandate and within their jurisdictions.

Meetings occur annually. Ministers approved the following priorities for 2024:

- Youth Leadership Development (Phase two)
- Drinking Water Systems in Northern and Arctic Canadian Communities
- Advancing Economic Reconciliation in Canada's North

2. The Ministers of Indigenous Affairs Federal-Provincial-Territorial-Indigenous Table

Description: The objective of the table is to provide a structured and regular forum for Indigenous leaders, the Government of Canada, and provincial and territorial governments to engage in ongoing dialogue and collaboration on matters that affect Indigenous peoples, rights, and services.

Participation: The Table will include the participation of the President of Inuit Tapiriit Kanatami, the President of the Métis National Council, the National Chief of the Assembly of First Nations, the Minister of Indigenous Services Canada, provincial/territorial Ministers of Indigenous Affairs, or a delegate. This is a new table, and unlike the previous FPTI, it does not include participation from the Native Women's Association of Canada or the Congress of Aboriginal Peoples.

Frequency: The Table will meet up to twice a year, over the course of one or two days.

Location: One meeting will take place in Ottawa and another in a location as agreed on by co-chairs. The next meeting is on November 15-17, 2023, location to be confirmed.

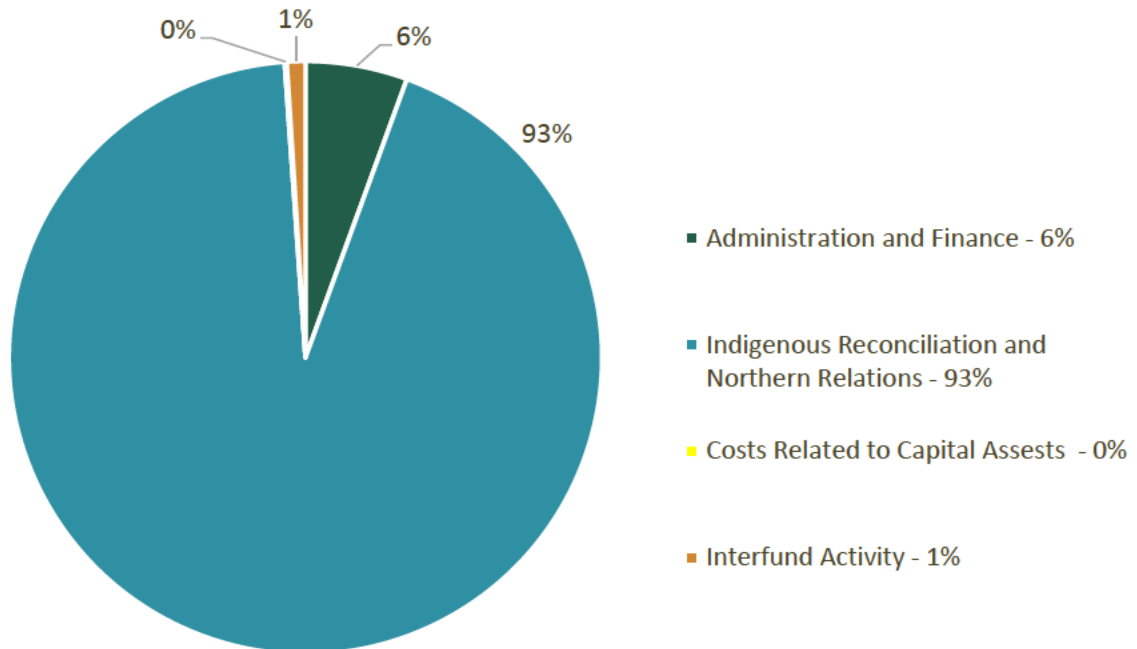
3. The Missing and Murdered Indigenous Women and Girls Federal-Provincial-Territorial-Indigenous Roundtable

Description: This is a new FPTI table. It was first hosted by Canada on January 10, 2023. The objective of this table is to advance work that supports ending violence against Indigenous women, girls, and 2SLGBTQQIA people. The first roundtable concluded with a directive to prioritize discussion on a Red Dress Alert, which would notify the public when an Indigenous woman, girl, or two-spirit person goes missing. A second meeting invitation is forthcoming but details have yet to be confirmed by Canada.

4. Fiscal Overview

The following information reflects spending appropriations approved for the department in fiscal year 2023/24 by the Legislature. The annual Estimates process to determine the budget for the next fiscal year (2024/25) is currently underway.

Percentage Distribution of Departmental Operating Budget (2023/24)



Summary Budget Overview

Indigenous Reconciliation and Northern Relations

Consolidated Expenditures

Main Appropriations	Part A- Operating	Other Reporting Entities	Consolidation and Other Adjustments	2023/24 Summary	2022/23 Summary
TOTAL	38,403		587	38,990	36,587

1. This amount represents pension and other benefit adjustments offset by reduction in Health and Post Secondary Education Levy.

Pressures, Risks and Other Considerations

The following is *Confidential Advice to a Minister* and is protected by section 23(1) of the Freedom of Information and Protection of Privacy Act.

2023/24 Estimates – Approved Increases

- 23(1)(a) [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

19(1)(b)

2024/25 and Future Years' Estimates – Budget Pressures

- 23(1)(a)(f) [Redacted]
- [Redacted]
- [Redacted]

23(1)(a)

[Redacted]

- | [Redacted]
- | [Redacted]
- | [Redacted]
- | [Redacted]

| [Redacted]

[Redacted]

[Redacted]

List of Major Grants/Grant Programs

Indigenous Reconciliation and Northern Relations 2023/24 Grants and Transfer Payments

The Department has 2023/24 Budget authority to provide up to \$24.6M in total grants and transfer payments, representing 64% of the Department's total operating budget, as detailed:

Recipient	Grant Name	2023/24 Estimate
19 - Indigenous Reconciliation and Northern Relations		
19.2 - Indigenous Reconciliation and Northern Relations		
19.2.b - Northern Affairs and Operations		
Operations and Maintenance – Northern Region	Operations and Maintenance – Northern Region	5,587,400
Operations and Maintenance – North Central Region	Operations and Maintenance – North Central Region	5,292,600
Skownan First Nation	Road Maintenance – Skownan First Nation	8,000
Capital Grants Program	Minor Capital Program	3,797,000
19.2.b - Northern Affairs and Operations - Total		14,685,000
19.2.c - Consultation and Agreements		
Agreements Implementation - Resource Management Boards	Agreements Implementation - Resource Manage	200,000
19.2.c - Consultation and Agreements - Total		200,000
19.2.d - Policy and Co-ordination		
Manitoba Association of Friendship Centres Inc.	Core Funding Program	1,200,000
Assembly of Manitoba Chiefs Inc.	Core Funding Program	325,000
Manitoba Metis Federation Inc.	Core Funding Program	268,000
Northern Association of Community Councils Inc.	Core Funding Program	303,700
Assembly of Manitoba Chiefs Inc. - Eagle Urban Transition Centre	Core Funding Program	157,500
Manitoba Keewatinowi Okimakanak Inc.	Core Funding Program	100,000
Manitoba Inuit Association	Core Funding Program	50,000
Aboriginal Council of Winnipeg	Core Funding Program	100,000
Manitoba Moon Voices Inc.	Core Funding Program	95,000
Indigenous Languages of Manitoba Inc.	Core Funding Program	73,500
Southern Chiefs Organization Inc.	Core Funding Program	70,000
Oyate Tipi Cumini Yape Inc.	Core Funding Program	13,300
19.2.d - Policy and Co-ordination - Total		2,756,000

19.2.e - Interdepartmental Projects

Manitoba Association of Friendship Centres	Core Funding Program	362,000
Aboriginal Economic Resource Dev Fund	Indigenous and Northern Initiatives	900,000
Reconciliation Strategy	Reconciliation Strategy	500,000
The Royal Life Saving Society Canada-Manitoba Branch Inc	Northern Water Safety Program	225,000
19.2.e - Interdepartmental Projects - Total		1,987,000

19.2.f - Northern Healthy Foods Initiative

Northern Healthy Foods Initiative – Unallocated	Northern Healthy Foods Initiative	363,500
Manitoba Food Charter Inc. (Food Matters Manitoba)	Northern Healthy Foods Initiative	155,800
Bayline Regional Roundtable	Northern Healthy Foods Initiative	150,500
Northern Healthy Foods Initiative – Community Projects	Northern Healthy Foods Initiative	150,000
Four Arrows Regional Health Authority (FARHA)	Northern Healthy Foods Initiative	125,400
Northern Association of Community Councils Inc.	Northern Healthy Foods Initiative	117,500
Frontier School Division	Northern Healthy Foods Initiative	114,300
Growth North Workshops for NHFI partners	Northern Healthy Foods Initiative	40,000
MakeWay Foundation and Charitable Society Inc. (formerly Tides Canada Foundation)	Northern Healthy Foods Initiative	30,000
Child Nutrition Council of Manitoba Inc.	Northern Healthy Foods Initiative	25,000
Manitoba Agriculture Technical Expertise	Northern Healthy Foods Initiative	25,000
19.2.f - Northern Healthy Foods Initiative - Total		1,297,000

19.2.g - Indigenous Reconciliation Initiatives Fund

Reconciliation Strategy	Reconciliation Strategy	3,700,000
19.2.g - Indigenous Reconciliation Initiatives Fund - Total		3,700,000

19.2 - Indigenous Reconciliation and Northern Relations - Total grants	24,625,000
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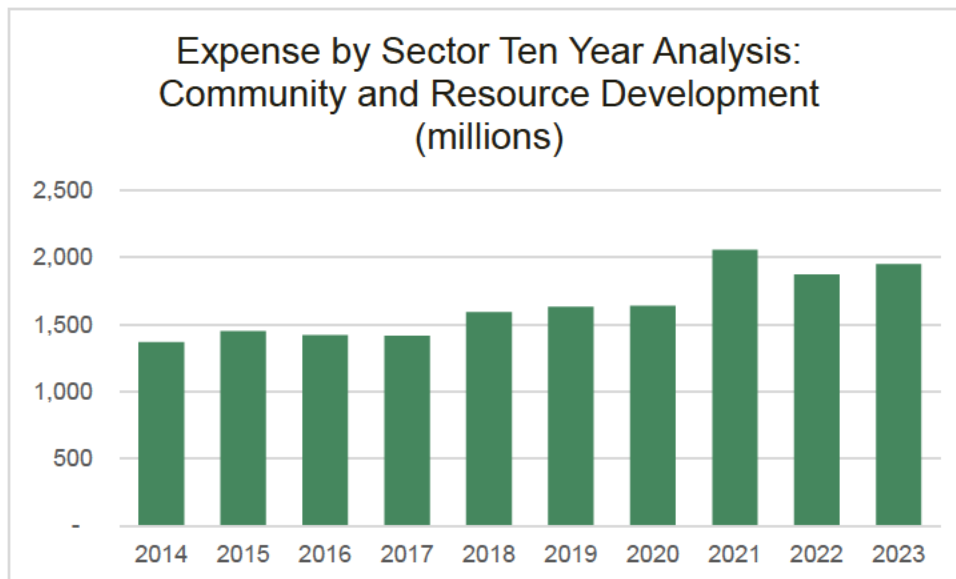
List of Major Contracts

Vendor Name	Contract Value	Contract Term	Business Case (Description)	Category
ATAP INFRASTRUCTURE MANAGEMENT LTD	\$500,000.00	1 year	ATAP to provide services to Northern Affairs communities with public water systems that are currently under a boil water advisory and/or have experienced compliance issues with provincial regulatory requirements related to the provision of safe drinking water in Northern Affairs communities.	Tendered - This contract was competitively sourced

Historical Expenditures in Sector (\$000s)

Historical Expenditures in Sector

The chart below shows expenditures by area rather than by department to capture expenditures in a sector unaffected by departmental reorganizations over time. This 10-year analysis includes expenditures for Agriculture, Environment and Climate, Indigenous Reconciliation and Northern Relations, Infrastructure and Transportation, Municipal Relations and Natural Resources and Northern Development.



5. Impending Legislative and Regulatory Changes

The following items have been passed by the Assembly and will come into force on the date specified:

None to report.

6. Scheduled Events

Event Name	Date/Location	Description	Expectation of Minister
Manitoba's MMIWG Awareness Day (also the National Day of Action for MMIWG)	October 4	Annual.	23(1)(a) [Redacted]
Inuit Day (International)	November 7	Celebration of Inuit culture and contributions.	23(1)(a) [Redacted]
Indigenous Veterans Day	November 8	Paying tribute to contributions and sacrifices of First Nations, Inuit, and Metis peoples in service to Canada	23(1)(a) [Redacted]
Remembrance Day	November 11	Recognition of veterans.	23(1)(a) [Redacted]
Anniversary of the Death of Helen Betty Osborne	November 13	Marking the anniversary of the tragic death of Helen Betty Osborne.	23(1)(a) [Redacted]
Federal-Provincial-Territorial (FPT) Minister of Indigenous Affairs Meeting	November 15-17 / Location TBD	Occurs bi-annually. Formal invitation and draft agenda to follow.	23(1)(a) [Redacted]
Sunrise Memorial	December 5	Anniversary of the massacre of 14 young women at Ecole Polytechnique in Montreal.	23(1)(a) [Redacted]
23(1)(a) [Redacted]	[Redacted]	[Redacted]	[Redacted]
23(1)(a) [Redacted]	[Redacted]	[Redacted]	[Redacted]

Event Name	Date/Location	Description	Expectation of Minister
			23(1)(a) [Redacted]
Meeting IRNR Staff	Date TBD	Quarterly	23(1)(a) [Redacted]
MMIWG Federal-Provincial-Territorial-Indigenous Roundtable	Date TBD	TBD	23(1)(a) [Redacted]

7. Appendices

Acronyms

Acronym	Full Terms
2SLGBTQQIA	Two-Spirit, Lesbian, Gay, Bisexual, Transgender, Queer, Questioning, Intersex and Asexual people
AMC	Assembly of Manitoba Chiefs
CAB	Consultations & Agreements Branch
CAMP	Cottage Administration Modernization Program
CFJ	Calls for Justice
CIRNAC	Crown-Indigenous Relations and Northern Affairs Canada
COS	Committee of Supply (Estimates)
CTA	Calls to Action
DMC-TR	Deputy Ministers Committee on Truth and Reconciliation
EDBS	Economic Development Board Secretariat
EFN	Entitlement First Nations
IRIF	Indigenous Reconciliation Initiatives Fund
IRNR	Indigenous Reconciliation and Northern Relations Department
IRS	Indian Residential School
MFA	Manitoba Framework Agreement
MIA	Manitoba Inuit Association
MKO	Manitoba Keewatinowi Okimakanak
MMF	Manitoba Metis Federation
MMIWG2S+	Missing and Murdered Indigenous Women, Girls and Two-Spirit peoples
NAB	Northern Affairs Branch
NDMF	Northern Development Ministers Forum
NHFI	Northern Healthy Foods Initiative
NMCCB	Northern Manitoba Community Consultation Board
OCA	Operations, Consultation & Agreements Division
PCB	Policy & Coordination Branch
PRA	The Path to Reconciliation Act
RSP	Reconciliation and Strategic Policy Division
SCO	Southern Chiefs Organization, Inc.
SPO	Strategic Projects Office (Branch)
SRRB	Statutes and Regulations Review Board
SVDN	Sioux Valley Dakota Nation
TB	Treasury Board
TLE	Treaty Land Entitlement
TRC	Truth and Reconciliation Commission
UNDRIP	United Nations Declaration on the Rights of Indigenous Peoples

Stakeholder Contact List

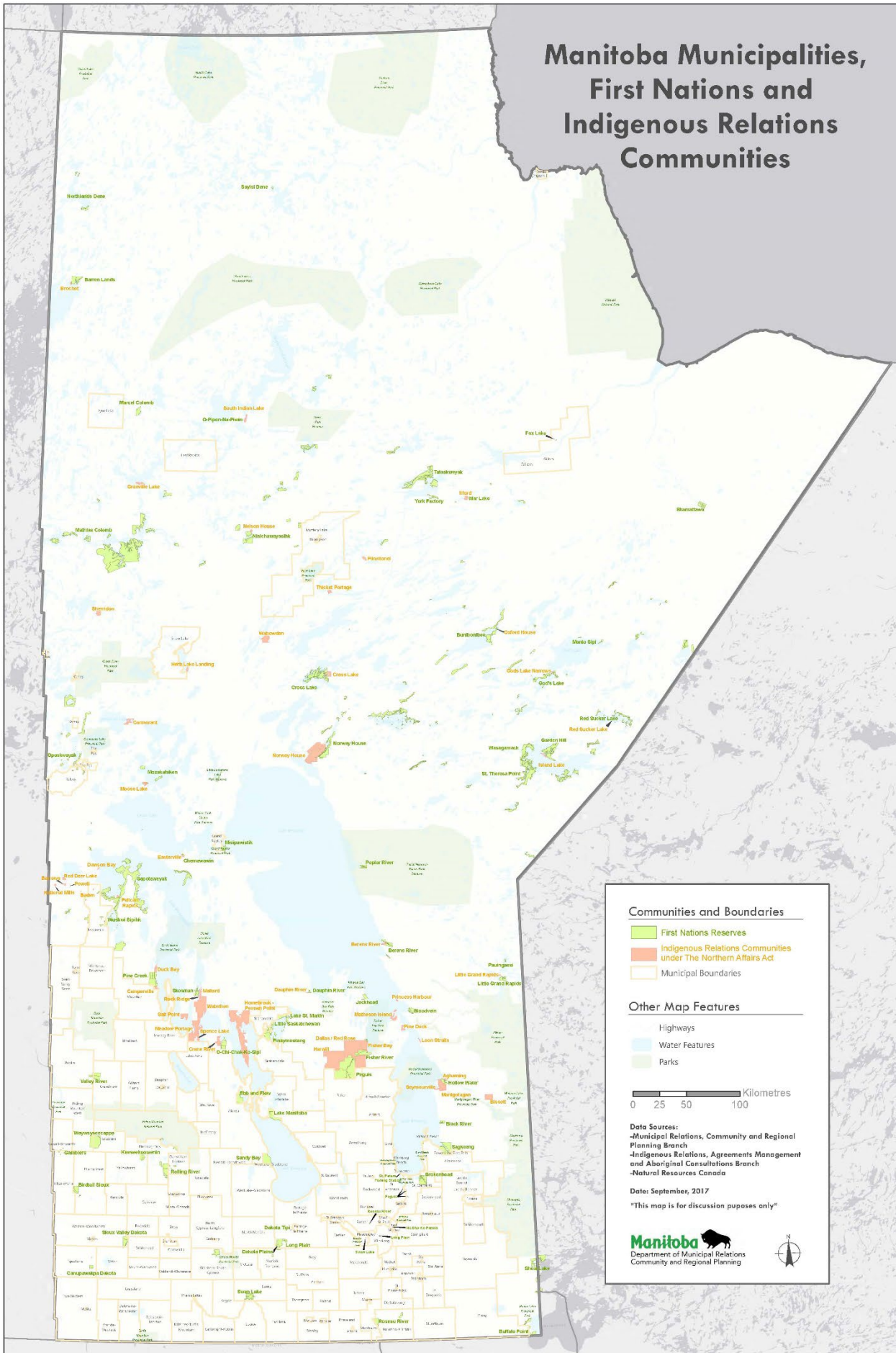
Organization	Contact Name	Title
Assembly of Manitoba Chiefs (AMC)	17(1) & 17(2)(e)	Grand Chief
Manitoba Metis Federation (MMF)	17(1) & 17(2)(e)	President
Southern Chiefs Organization (SCO)	17(1) & 17(2)(e)	Grand Chief
Manitoba Keewatinowi Okimakanak (MKO)	17(1) & 17(2)(e)	Grand Chief
Sioux Valley Dakota Nation (SVDN)	17(1) & 17(2)(e)	Chief
Manitoba Inuit Association (MIA)	17(1) & 17(2)(e)	CEO
Gagannaawenimaanaanig (Manitoba MMIWG2S+ Implementation Committee)	17(1) & 17(2)(e)	Director
Manitoba Moon Voices Inc.	17(1) & 17(2)(e)	Acting Executive Director
Manitoba Association of Friendship Centres	17(1) & 17(2)(e)	Executive Director
Aboriginal Council of Winnipeg	17(1) & 17(2)(e)	President
Federal department of Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC)	Sathiyasangaree "Gary" Anandasangaree	Honourable Minister of Crown-Indigenous Relations
Federal department of Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC)	Dan Vandal	Honourable Minister of Northern Affairs, Minister responsible for Canadian Northern Economic Development Agency
National Centre for Truth and Reconciliation	17(1) & 17(2)(e)	Executive Director
Northern Association of Community Councils	17(1) & 17(2)(e)	Executive Director
Indigenous Languages of Manitoba Inc.	17(1) & 17(2)(e)	Executive Director
Treaty Land Entitlement Commission	17(1) & 17(2)(e)	Chairperson

Other Key Stakeholders:

There are **48 Northern Affairs communities** over which the Minister has municipal authority (see map on next page):

1. Aghaming
2. Baden
3. Barrows
4. Berens River
5. Bissett
6. Brochet
7. Camperville
8. Cormorant
9. Crane River
10. Incorporated
Community of
Cross Lake
11. Dallas/Red Rose
12. Dauphin River
13. Dawson Bay
14. Duck Bay
15. Easterville
16. Fisher Bay
17. Gods Lake
Narrows
18. Granville Lake
19. Harwill
20. Herb Lake
Landing
21. Homebrook -
Peonan Point
22. Ilford
23. Island Lake
24. Little Grand
Rapids
25. Loon Straits
26. Mallard
27. Manigotagan
28. Matheson Island
29. Meadow Portage
30. Moose Lake
31. National Mills
32. Incorporated
Community of
Nelson House
33. Norway House
34. Pelican Rapids
35. Pikwitonei
36. Pine Dock
37. Powell
38. Princess Harbour
39. Red Deer Lake
40. Red Sucker Lake
41. Rock Ridge
42. Salt Point
43. Incorporated
Community of
Seymourville
44. Sherridon
45. Spence Lake
46. Thicket Portage
47. Wabowden
48. Waterhen

Manitoba Municipalities, First Nations and Indigenous Relations Communities



Agencies, Boards and Commissions Appointments

Boards to which the Government of Manitoba makes or recommends appointment(s):

- **Northern Manitoba Community Consultation Board (NMCCB):**
Established in section 15 of The Northern Affairs Act, the board consists of three members appointed by the Minister of IRNR. The NMCCB provides reports and advises the Minister on public consultations as they relate to changes to the designation or boundaries of a Northern Affairs Community.

Boards that the Government of Manitoba has a responsibility to support and participate in under settlement agreements:

- **Resource Management Boards (RMBs):** Through the respective adverse effects settlement agreements (ex: Northern Flood Agreement, Grand Rapids Forebay and others), RMBs were established to co-manage the natural resources in defined areas (Resource Management Areas, see map on next page). There are nine existing RMBs, including:
 1. Split Lake (involving Tataskweyak Cree Nation)
 2. Nelson House (involving Nisichawayasihk Cree Nation)
 3. York Factory (involving York Factory First Nation)
 4. Norway House (involving Norway House Cree Nation and Norway House Community Council)
 5. Cormorant (involving the Cormorant Community Council)
 6. Cedar Lake (involving Chemawawin First Nation and Easterville Community Council)
 7. Fox Lake (involving Fox Lake Cree Nation)
 8. Moose Lake (involving Mosakahiken Cree Nation and Moose Lake Community)
 9. Cross Lake (involving the Community of Cross Lake Community Council)

Statutory Responsibilities of the Minister

Any statutes that are not assigned to a particular Minister are the responsibility of the Minister of Justice, as are any amendments to those statutes.

- The Northern Affairs Act
- The Planning Act (Part 10)
- The Path to Reconciliation Act
- The Sioux Valley Dakota Nation Governance Act

Please be advised that section 76.2(2)(a) of *The Freedom of Information and Protection of Privacy Act* (FIPPA) states the government must make available “within 60 days after a minister assumes office, the table of contents and index for the package of briefing materials that is prepared for a minister for the purpose of enabling the minister to assume the powers, duties and functions of their office”.

Therefore, the table of contents and index of this transition binder will be fully disclosed on InfoMB within 60 days of the minister assuming office.

Additionally, the remaining contents of the binder may be requested through an access to information request under FIPPA. In response to such a request, the binder will be disclosed subject to limited and specific exceptions to disclosure under FIPPA.