

*Financial Statements of*

**REHABILITATION CENTRE FOR CHILDREN,  
INC.**

*March 31, 2021*

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Rehabilitation Centre for Children, Inc.

### Opinion

We have audited the financial statements of Rehabilitation Centre for Children, Inc. (the "Organization"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2021, and the results of its operations, its changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards ("PSAS").

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Deloitte LLP*

Chartered Professional Accountants

May 27, 2021  
Winnipeg, Manitoba

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**REHABILITATION CENTRE FOR CHILDREN, INC.****Statement of Financial Position****March 31, 2021**

|   | <u>2021</u>         | <u>2020</u>         |
|---|---------------------|---------------------|
| <b>FINANCIAL ASSETS</b>   |                     |                     |
| Cash and short-term investments (Note 3)                              | \$ 4,628,102        | \$ 3,207,273        |
| Investments in GIC (Note 4)   | 3,830,552           | 2,829,241           |
| Accounts receivable (Note 5)  | 1,161,129           | 1,819,883           |
| Due from WRHA - pre-retirement<br>and sick leave benefits (Note 2(h)) | 388,457             | 390,304             |
| Due from WRHA - accrued vacation pay (Note 2(i))                      | 155,997             | 155,997             |
|   | <u>10,164,237</u>   | <u>8,402,698</u>    |
| <b>LIABILITIES</b>  |                     |                     |
| Accounts payable  | 1,735,357           | 1,365,177           |
| Employee benefits payable (Note 7)                                    | 1,609,875           | 1,576,044           |
| Unearned revenue - Health Canada (Note 10)                            | 1,498,265           | 1,079,551           |
|   | <u>4,843,497</u>    | <u>4,020,772</u>    |
| <b>NET FINANCIAL ASSETS</b>   | <b>5,320,740</b>    | 4,381,926           |
| <b>NON-FINANCIAL ASSETS</b>   |                     |                     |
| Inventories for consumption   | 331,854             | 419,018             |
| Prepaid expenses  | 31,595              | 26,295              |
| Tangible capital assets (Note 6)                                      | 759,363             | 841,105             |
|   | <u>1,122,812</u>    | <u>1,286,418</u>    |
| <b>ACCUMULATED SURPLUS</b>  | <b>\$ 6,443,552</b> | <b>\$ 5,668,344</b> |

APPROVED BY THE BOARD

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**REHABILITATION CENTRE FOR CHILDREN, INC.**  
**Statement of Operations and Accumulated Surplus**  
**Year Ended March 31, 2021**

|   | Budget<br>(Note 2(l)) | 2021                | 2020         |
|---|-----------------------|---------------------|--------------|
| <b>REVENUE</b>                                      |                       |                     |              |
| WRHA Programs                                       | 6,637,555             | \$ <b>6,648,916</b> | \$ 6,423,789 |
| School Therapy Program                              | 2,771,816             | <b>3,129,379</b>    | 2,658,396    |
| Prosthetics & Orthotics                             | 1,560,000             | <b>1,214,593</b>    | 1,703,046    |
| Health Canada                                       | 5,000,000             | <b>4,669,589</b>    | 4,070,449    |
| Manitoba Family Services (Note 16)                  | 2,065,100             | <b>1,829,313</b>    | 1,394,431    |
| LIFE Programs                                       | 393,896               | <b>547,560</b>      | 857,193      |
| Miscellaneous                                       | 513,400               | <b>494,491</b>      | 287,805      |
| Research Programs                                   | 102,000               | <b>92,937</b>       | 133,496      |
| Other   | 35,386                | <b>270</b>          | -            |
|   | <b>19,079,153</b>     | <b>18,627,048</b>   | 17,528,605   |
| <b>EXPENSES</b>                                     |                       |                     |              |
| WRHA Programs                                       | 6,524,924             | <b>6,536,072</b>    | 6,281,819    |
| School Therapy Program                              | 2,777,316             | <b>2,934,123</b>    | 2,497,350    |
| Health Canada                                       | 1,535,000             | <b>4,669,589</b>    | 4,070,449    |
| Prosthetics & Orthotics                             | 5,000,000             | <b>1,334,408</b>    | 1,588,817    |
| Manitoba Family Services                            | 1,610,873             | <b>1,480,365</b>    | 1,479,615    |
| LIFE Programs                                       | 393,896               | <b>542,499</b>      | 843,964      |
| Miscellaneous                                       | 82,425                | <b>12,258</b>       | -            |
| RCC Programs  | 121,500               | <b>170,737</b>      | 162,476      |
| Amortization of equipment (WRHA Programs)           | 86,000                | <b>100,059</b>      | 87,424       |
| Amortization of equipment (Prosthetics & Orthotics) | 25,000                | <b>35,876</b>       | 31,459       |
| Research Programs                                   | 113,470               | <b>34,239</b>       | 51,536       |
| Other   | 35,386                | <b>1,615</b>        | 13,105       |
|   | <b>18,305,790</b>     | <b>17,851,840</b>   | 17,108,014   |
| <b>NET SURPLUS FOR THE YEAR</b>                     | <b>773,363</b>        | <b>775,208</b>      | 420,591      |
| <b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>       | <b>5,668,344</b>      | <b>5,668,344</b>    | 5,247,753    |
| <b>ACCUMULATED SURPLUS, END OF YEAR</b>             | <b>6,441,707</b>      | <b>\$ 6,443,552</b> | \$ 5,668,344 |

**REHABILITATION CENTRE FOR CHILDREN, INC.**  
**Statement of Changes in Net Financial Assets**  
**Year Ended March 31, 2021**

|   | Budget<br>(Note 2(l)) | <b>2021</b>         | 2020         |
|---|-----------------------|---------------------|--------------|
| NET SURPLUS FOR THE YEAR                  | 773,363               | <b>\$ 775,208</b>   | \$ 420,591   |
| CHANGE IN TANGIBLE CAPITAL ASSETS         |                       |                     |              |
| Acquisition of tangible capital assets    | -                     | <b>(54,193)</b>     | (58,716)     |
| Amortization of tangible capital assets   | -                     | <b>135,935</b>      | 118,883      |
|   | -                     | <b>81,742</b>       | 60,167       |
| CHANGE IN OTHER NON-FINANCIAL ASSETS      |                       |                     |              |
| Net change in inventories for consumption | -                     | <b>87,164</b>       | (29,093)     |
| Net change in prepaid expenses            | -                     | <b>(5,300)</b>      | (5,537)      |
|   | -                     | <b>81,864</b>       | (34,630)     |
| INCREASE IN NET FINANCIAL ASSETS          | 773,363               | <b>938,814</b>      | 446,128      |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR   | 4,381,926             | <b>4,381,926</b>    | 3,935,798    |
| NET FINANCIAL ASSETS, END OF YEAR         | \$ 5,155,289          | <b>\$ 5,320,740</b> | \$ 4,381,926 |

**REHABILITATION CENTRE FOR CHILDREN, INC.****Statement of Cash Flows**

Year Ended March 31, 2021

|  | <u>2021</u>         | <u>2020</u>         |
|--|---------------------|---------------------|
| <b>OPERATING ACTIVITIES</b>  |                     |                     |
| Net surplus for the year   | \$ 775,208          | \$ 420,591          |
| Add charges (deduct credits) to operations<br>not requiring a current cash payment |                     |                     |
| Amortization of capital assets   | 135,935             | 118,883             |
| Recognition of unearned revenue - Health Canada                                    | (4,669,589)         | (4,070,449)         |
| Employee future benefits   | 35,678              | (7,327)             |
|  | <u>(3,722,768)</u>  | <u>(3,538,302)</u>  |
| Net change in non-cash working capital balances                                    |                     |                     |
| Accounts receivable  | 658,754             | (801,735)           |
| Inventories for consumption  | 87,164              | (29,093)            |
| Prepaid expenses   | (5,300)             | (5,537)             |
| Accounts payable   | 370,180             | 542,314             |
|  | <u>(2,611,970)</u>  | <u>(3,832,353)</u>  |
| <b>CAPITAL ACTIVITY</b>  |                     |                     |
| Purchase of tangible capital assets  | (54,193)            | (58,716)            |
| <b>INVESTING ACTIVITY</b>  |                     |                     |
| Investments in GIC, net  | (1,001,311)         | 1,406,624           |
| <b>FINANCING ACTIVITY</b>  |                     |                     |
| Funding received - Health Canada, net  | 5,088,303           | 3,128,477           |
| <b>NET INCREASE IN CASH POSITION</b>   | <b>1,420,829</b>    | <b>644,032</b>      |
| <b>CASH AND SHORT TERM INVESTMENTS,<br/>BEGINNING OF YEAR</b>                      | <b>3,207,273</b>    | <b>2,563,241</b>    |
| <b>CASH AND SHORT TERM INVESTMENTS,<br/>END OF YEAR</b>                            | <b>\$ 4,628,102</b> | <b>\$ 3,207,273</b> |

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 1. NATURE AND OBJECTIVES OF THE CENTRE

The Rehabilitation Centre for Children, Inc. (the “Centre”) was incorporated by Articles of Incorporation under the Corporations Act of Manitoba on March 2, 1981 without authorized share capital, and is a registered charity under the Income Tax Act.

The Rehabilitation Centre for Children, Inc. is a family centered organization which supports children and youth with disabilities and/or special needs in Manitoba and surrounding areas, in maximizing their independence, reaching their goals and participating in their communities. Together, with families and our partners, we provide a centre of excellence for children’s rehabilitation including direct and consultative service, education, research, and innovative assistive technologies that are developed and delivered in a culturally responsive, integrated service system.

### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Public Sector Accounting Standards (“PSAS”) and include the following significant accounting policies:

a) *Revenue*

i) *Funding from Winnipeg Regional Health Organization (WRHA)*

The Centre is funded during the year by the WRHA for programs outlined in the WRHA/RCC Service Purchase Agreement. Based on this agreement the Centre is permitted to retain up to two percent (2%) of the global funding it received from the WRHA for that fiscal period. Amounts retained must be restricted for WRHA programs. Any amount in excess of the above would be repayable to the WRHA.

ii) *Other Funding Sources*

The Centre receives funding from other sources including Children’s Rehabilitation Foundation Inc., Province of Manitoba Family Services, Manitoba Health, Health Canada and school divisions for specified programs.

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

*b) Revenue recognition*

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Transfers (revenues from non-exchange transactions) are recognized as revenues when the transfer is authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made. Transfers are recognized as unearned revenue when amounts have been received but not all eligibility criteria have been met.

*c) Unearned revenue*

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenses are incurred, services are provided or when stipulations are met.

*d) Inventories for consumption*

Inventories for consumption or distribution consist of supplies and are valued at the lower of cost or replacement value. Cost is determined on the first in, first out basis. Inventory expensed during the year amounted to \$641,313 (2020 - \$490,560).

*e) Capital assets*

Equipment acquired before April 1, 1981 is recorded at a nominal value. Additions to equipment subsequent to April 1, 1981 are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense.

Capital assets are amortized on a straight-line basis over the following estimated useful lives:

|                         |               |
|-------------------------|---------------|
| Equipment and furniture | 3 - 25 years  |
| Information systems     | 3 - 25 years  |
| Leasehold improvements  | term of lease |

*f) Cash and short-term investments*

Cash and short-term investments include cash and highly liquid investments with an original maturity of three months or less at the date of acquisition.

**REHABILITATION CENTRE FOR CHILDREN, INC.**  
**Notes to the Financial Statements**  
**March 31, 2021**

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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

*g) Pre-retirement leave obligation*

The Centre has a contractual commitment to pay out to employees four days salary per year of service upon retirement if they comply with the following conditions:

- i) Have ten years service and have reached the age of 55; or
- ii) Qualify for the "eighty" rule which is calculated by adding the number of years service to the age of the employee; or
- iii) Retire at or after age 65; or
- iv) Terminate employment at any time due to permanent disability.

The Centre has recorded an accrual based on an actuarial valuation that includes employees who qualify at the year-end balance sheet date and an estimate for the remainder of employees who have not yet met the criteria above. Any change in the accrual relating to pre-retirement leave benefits are recorded as an expense on the Statement of Operations.

*h) Sick leave benefits*

The Centre has a policy whereby full-time employees are allowed 1.25 sick days per month and any unused sick days can be carried forward but they do not vest; paid sick days for part-time employees are pro-rated based on the number of hours they work per month. The Centre recognizes an obligation for the estimated sick leave benefits that have accumulated based on the expectation of future utilization of the benefits. Any change in the accrual relating to sick leave benefits are recorded as an expense on the Statement of Operations.

*i) Due from WRHA – employee future benefits*

Funding for vacation pay, entitlements by the WRHA has been capped at the amount owing for vacation entitlements as at March 31, 2004. Because the vacation entitlements up to March 31, 2004 will be funded, this amount has been recorded on the statement of financial position as a receivable from the WRHA.

For certain employees, funding for pre-retirement and sick leave benefits will be provided by the WRHA and therefore the amount that is to be funded by the WRHA has been recorded as a receivable on the statement of financial position.

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### j) *Financial instruments*

All financial instruments are initially recognized at fair value. The fair value of a financial instrument is the amount of consideration that would be agreed upon in an arm's-length transaction between knowledgeable, willing parties who are under no compulsion to act. The fair value of a financial instrument on initial recognition is the transaction price, which is the fair value of the consideration given or received.

Financial assets and financial liabilities are subsequently measured at either cost/amortized cost or fair value as described below.

|                                 |                |
|---------------------------------|----------------|
| Cash and short-term investments | Cost           |
| Investments in GIC's            | Fair value     |
| Accounts receivable             | Amortized cost |
| Due from WRHA                   | Cost           |
| Accounts payable                | Cost           |
| Employee benefits payable       | Amortized cost |

No financial instruments are recorded at fair value subsequent to their initial recognition.

#### k) *Use of estimates*

The preparation of financial statements in conformity with PSAS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The significant estimates include allowance for doubtful accounts, inventory obsolescence, accrued pre-retirement leave benefits, accrued sick leave benefits and the useful life of capital assets. Actual results could differ from these estimates.

#### l) *Budget*

The 2021 budget is reflected on the statement of operations and accumulated surplus and the statement of changes in net financial assets. The draft budget was approved by the Board of Directors on April 16, 2020.

### 3. CASH AND SHORT-TERM INVESTMENTS

|                             | <u>2021</u>         | <u>2020</u>         |
|-----------------------------|---------------------|---------------------|
| Cash                        | \$ 4,551,183        | \$ 3,130,430        |
| Restricted Cash - Equipment | 76,919              | 76,843              |
|                             | <u>\$ 4,628,102</u> | <u>\$ 3,207,273</u> |

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 4. INVESTMENTS IN GIC

Investments represent amounts invested in guaranteed investment certificates. Short term investments earn interest at rates of 0.68% to 1.15% (2020 – 1.50% to 2.18%) per annum and have maturity dates ranging from 63 to 110 days (2020 – 2 to 106 days) after year end.

|  | Fair value<br>hierarchy<br>level | <u>2021</u>         | <u>2020</u> |
|--|----------------------------------|---------------------|-------------|
| <b>Investments at fair value</b>               |                                  |                     |             |
| Guaranteed Investment Certificates<br>("GICs") | <b>Level 2</b>                   | <b>\$ 3,830,552</b> | \$2,829,241 |

The fair value hierarchy level is provided to present the degree of objectivity of the fair values of the investment portfolio. The levels are defined as follows:

Level 1: Unadjusted quoted prices in an active market for an identical asset or liability

Level 2: Inputs other than quoted prices in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level 3: Inputs for the asset or liability that are not based on observable market data (Unobservable inputs).

The Centre's total investment income is \$53,219 (2020 - \$118,966).

### 5. ACCOUNTS RECEIVABLE

|  | <u>2021</u>        | <u>2020</u>        |
|--|--------------------|--------------------|
| Patient services   | \$ 414,368         | \$ 309,268         |
| School divisions   | 201,395            | 260,367            |
| Manitoba Health – Patient services                                     | 184,442            | 351,520            |
| Winnipeg Regional Health Organization – Operations                     | 154,923            | 22,118             |
| Due from Children's Rehabilitation Foundation Inc. (Note 12b)          | 85,484             | 159,249            |
| Specialized Services for Children<br>and Youth (SSCY) Capital campaign | 69,613             | 33,063             |
| GST Rebate   | 44,599             | 46,798             |
| Family Services – CTI Programs   | -                  | 637,500            |
| Other  | 6,305              | -                  |
|  | <b>\$1,161,129</b> | <b>\$1,819,883</b> |

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# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

### 6. TANGIBLE CAPITAL ASSETS

|                         | 2021                |                             |                   | 2020              |
|-------------------------|---------------------|-----------------------------|-------------------|-------------------|
|                         | Cost                | Accumulated<br>Depreciation | Net Book<br>Value | Net Book<br>Value |
| Equipment and furniture | \$ 1,137,558        | \$ 594,386                  | \$ 543,172        | \$ 632,578        |
| Information systems     | 237,055             | 144,472                     | 92,583            | 77,824            |
| Leasehold improvements  | 156,184             | 32,576                      | 123,608           | 130,703           |
|                         | <b>\$ 1,530,797</b> | <b>\$771,434</b>            | <b>\$ 759,363</b> | <b>\$ 841,105</b> |

### 7. EMPLOYEE BENEFITS PAYABLE

|  | 2021                | 2020                |
|--|---------------------|---------------------|
| Accrued vacation pay - WRHA                    | \$ 455,970          | \$ 442,175          |
| Accrued vacation pay – other funders           | 383,297             | 356,346             |
| Accrued pre-retirement leave benefits (Note 8) | 675,378             | 667,221             |
| Accrued sick leave benefits (Note 9)           | 95,230              | 110,302             |
|  | <b>\$ 1,609,875</b> | <b>\$ 1,576,044</b> |

### 8. ACCRUED PRE-RETIREMENT LEAVE BENEFITS

The WRHA undertook an actuarial valuation as at March 31, 2019 of the accrued pre-retirement leave benefits which include those of the Centre. The significant actuarial assumptions adopted in measuring the Centre's accrued pre-retirement leave benefits include mortality and withdrawal rates, an annual discount rate ranging from 2.6% – 3.1%, a rate of salary increase ranging from 0 – 1.0% for the next three years and 3.5% thereafter plus age related merit/promotion scale and a factor ranging from 0 – 2.28% for disability. The WRHA has moved to having an actuarial valuation completed every three years. As a result, in the current year a roll-forward of the previous valuation was prepared taking into account the actual pre-retirement payments made in the year. Actual payments made during the year for the Centre's pre-retirement leave benefits were \$78,719 (2020 - \$141,712).

### 9. SICK LEAVE BENEFITS

The Centre calculated an obligation related to the estimated sick leave benefits that have accumulated based on the expectation of future utilization of the benefits. The significant assumptions used in measuring the Centre's accrued sick leave benefits include the estimated average remaining service life of its employees of approximately 8.0 years, an annual discount rate of ranging from 2.6% – 3.1% and a rate of salary increase ranging from 0% to 1% for the next three years and 3.5% thereafter.

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 10. UNEARNED REVENUE – HEALTH CANADA

The Centre is receiving funding from Health Canada for Jordan's Principal, which aims to provide OT, PT and Speech services to First Nations communities across Manitoba. These funds are restricted for the purpose of providing these services and are recorded into revenue when the related expenses occur.

|                                    | <u>2021</u>         | <u>2020</u>  |
|------------------------------------|---------------------|--------------|
| Balance, beginning of year         | \$ 1,079,551        | \$ 2,021,523 |
| Contributions received in the year | 5,088,303           | 3,128,477    |
| Current year expenses              | <b>(4,669,589)</b>  | (4,070,449)  |
|                                    | <b>\$ 1,498,265</b> | \$ 1,079,551 |

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### 11. PENSION PLAN

Substantially all of the employees of the Centre are members of the Healthcare Employees Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating facilities. Plan members will receive benefits based on the length of service and on the average of annualized earnings calculated on the best five of the eleven consecutive years prior to retirement, termination or death, that provide the highest earnings. Variances between the actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The costs of the benefit plan are not individually allocated to the participating facilities. As a result, individual participating facilities are not able to identify their share of the underlying assets and liabilities and accordingly, the plan is accounted for as a defined contribution plan.

Contributions to the Plan made during the year by the Centre on behalf of its employees amounted to \$809,767 (2020 - \$814,099) and are included in the statement of operations.

### 12. ECONOMIC DEPENDENCE AND RELATED ENTITIES

- a) The Province of Manitoba, WRHA and Health Canada provide a significant amount of the operating funding of the Centre. The statement of operations and Note 2 provide details of the transactions between the Centre and these entities.
- b) The Children's Rehabilitation Foundation Inc. (the "Foundation"), in part, supports the activities of the Rehabilitation Centre for Children, Inc. A member of the Centre's Board of Directors sits as a Director on the Foundation's 15 member Board. The Foundation is incorporated under the Corporations Act of Manitoba and is a registered charity under the Income Tax Act. The Foundation may, at its discretion, fund specific projects of the Centre but such funding is for restricted purposes and is not available for general operating activities. The Foundation is not controlled by the Centre and therefore the financial statements of the Foundation have not been consolidated in these statements. During the year, the Foundation donated a total of \$490,398 to the Centre in the form of cash and capital donations (2020 - \$761,210).

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 13. ACCUMULATED SURPLUS

Per the Centre's agreement with the Province of Manitoba Department of Family Services, surpluses generated through the Provincial Outreach Therapy for Children (POTC) program are restricted to the future provision of outreach therapy services. In addition, funds received for the Children's Therapy and Stepping Out Saturdays Initiatives are restricted for use for these programs.

Based on the Service Purchase Agreement the surplus generated through WRHA programs is restricted to the future provisions of WRHA programs services. The Centre is permitted to retain up to two percent (2%) of the global funding it received from the WRHA for that fiscal period. However, there are instances where the Centre requests that surplus amounts that would otherwise be repaid to the WRHA be retained for specific future purposes. This current year surplus is shown in the WRHA restricted fund under net surplus reconciled below. Management believes that the amount subject to audit will be able to be retained by the Centre and therefore no amounts have been recorded as a payable to the WRHA as at March 31, 2021.

Details of restricted net surplus are as follows:

|  | <b>Balance<br/>April 1,<br/>2020</b> | <b>Surplus<br/>(deficit) for<br/>the year</b> | <b>Transfers</b> | <b>Balance<br/>March 31,<br/>2021</b> |
|--|--------------------------------------|---|------------------|---------------------------------------|
| POTC Restricted                        | \$ 177,945                           | \$ 109,733                                    | \$ -             | \$ 287,678                            |
| Childrens' Therapy Restricted          | 523,855                              | 201,171                                       | -                | 725,026                               |
| FASD Assessments                       | -                                    | 48,391  | -                | 48,391                                |
| School Therapy Restricted              | 464,137                              | 195,256                                       | -                | 659,393                               |
| Prosthetics & Orthotics Restricted     | 662,838                              | (155,691)                                     | -                | 507,147                               |
| Stepping Out Saturdays Restricted      | 138,313                              | (10,154)                                      | -                | 128,159                               |
| WRHA Restricted                        | 387,900                              | 12,785  | -                | 400,685                               |
| Equipment Reserve                      | 702,628                              | 8,212   | -                | 710,840                               |
| Unrestricted and Internally Restricted | 2,610,728                            | 365,505                                       | -                | 2,976,233                             |
|  | <b>\$5,668,344</b>                   | <b>\$775,208</b>                              | <b>\$ -</b>      | <b>\$6,443,552</b>                    |

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 13. ACCUMULATED SURPLUS (continued)

Details relating to unrestricted and internally restricted net surplus as of March 31, 2021 are as follows:

|   |    |                  |
|---|----|------------------|
| Net assets invested in capital assets                     | \$ | 759,363          |
| Internally restricted net assets – Social Media           |    | 33,530           |
| Internally restricted net assets – Family Network Project |    | 25,392           |
| Internally restricted net assets – LIFE Programs          |    | 75,000           |
| Net assets - unrestricted                                 |    | 2,082,948        |
|   | \$ | <u>2,976,233</u> |

The Centre participates in providing services for the Children's Therapy Initiative with other service providers. The following is a summary of the entire program's operations for the fiscal year:

|   | <u>2021</u> | <u>2020</u>  |
|---|-------------|--------------|
| Gross funding received by the Centre    | \$1,200,000 | \$ 1,200,000 |
| Disbursement to the third party         | (292,382)   | (660,669)    |
| Revenue earned by the Centre            | 917,618     | 539,331      |
| Expenses incurred by the Centre         | (716,447)   | (675,110)    |
| Program surplus (deficit) at the Centre | \$ 201,171  | \$ (135,779) |

### 14. INTEREST RATE AND CREDIT RISK

#### *Interest rate risk*

Interest rate risk is the risk to the Centre's earnings that arise from fluctuations in interest rates and the degree of volatility of these rates. The Centre does not use derivative instruments to reduce this risk.

#### *Credit risk*

Credit risk arises from the potential that a counterparty will fail to perform its obligations. However, the Centre's accounts receivable are amounts due from government funding authorities and similar agencies which minimizes credit risk.

### 15. COMMITMENTS

The Centre has a photocopier lease which expires in 2025. The annual minimum lease payments through the term of the lease are \$3,985.

# REHABILITATION CENTRE FOR CHILDREN, INC.

## Notes to the Financial Statements

March 31, 2021

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### 16. MANITOBA FAMILY SERVICES REVENUE

|  | <u>2021</u>        | <u>2020</u>        |
|--|--------------------|--------------------|
| Provincial Outreach Therapy Program (POTC)               | \$ 616,000         | \$ 616,000         |
| Children's Therapy Initiative (CTI)                      | 751,618            | 389,331            |
| Children's Therapy Initiative (CTI) – Provincial Network | 125,000            | 125,000            |
| Children's Therapy Initiative (CTI) – Churchill          | 41,000             | 25,000             |
| Stepping Out Saturday (SOS)                              | 191,500            | 191,500            |
| Family Support Network                                   | 35,200             | 35,200             |
| Building Circles of Support                              | 12,400             | 12,400             |
| FASD Assessment  | 56,595             | -                  |
|  | <u>\$1,829,313</u> | <u>\$1,394,431</u> |

### 17. EXPENSES BY NATURE

The following is a summary of expenses by nature.

|   | <u>2021</u>          | <u>2020</u>         |
|---|----------------------|---------------------|
| Salaries                                  | \$ 8,960,486         | \$ 8,377,224        |
| Employee benefits and costs               | 5,321,790            | 4,415,984           |
| Supplies and expenses                     | 1,735,121            | 1,402,756           |
| Restricted expenditures                   |                      |                     |
| Children's Rehabilitation Foundation Inc. | 521,837              | 831,444             |
| Research expense                          | 56,517               | 77,167              |
| Purchased services                        | 745,103              | 773,651             |
| General office and administrative         | 147,334              | 195,772             |
| Travel                                    | 188,773              | 851,771             |
| Amortization of capital assets            | 135,935              | 118,883             |
| Repairs and maintenance                   | 19,959               | 47,916              |
| Utilities, insurance and taxes            | 18,985               | 15,445              |
|   | <u>\$ 17,851,840</u> | <u>\$17,108,014</u> |

### 18. COVID-19

In March 2020, the World Health Organization declared coronavirus COVID-19 a global pandemic. This contagious disease outbreak, which has continued to spread, and any related adverse public health developments, has adversely affected workforces, economies, and financial markets globally. It has also disrupted the normal operations of many businesses, including that of Rehabilitation Centre for Children, Inc. At this time it is not possible for the Organization to predict the duration or magnitude of the adverse results of the outbreak and its effects on the Organization's operations.